Agenda

1. Call to Order
2. Board Officer Nominations
3. Committee Structures and Authorities
4. Board Meeting Locations
5. Adjourn
The Academic Strategies Committee is a standing committee of Oregon State Board of Higher Education. To assist the State Board of Higher Education in achieving its statewide objectives and responsibilities, the Committee shall:

1. Develop, for Board adoption, the elements necessary to implement and monitor the Board’s strategic interest to manage OUS as a portfolio of institutions and programs to meet Board goals. With assistance from the Board’s other standing committees, as needed and necessary, the Committee will consider matters related to and develop policies on educational attainment, student access and success, objectives regarding outreach to underserved areas and groups, knowledge creation, economic development, and the academic programs necessary to meet the State’s social, economic, and cultural goals as enumerated in the Board’s strategic plan.

2. Receive and approve academic program recommendations from the OUS Provosts’ Council, per Board policy.

3. Receive and approve recommendations from the OUS Research Council, including development of Board rules and policies, with the assistance of Governance & Policy Committee, to facilitate knowledge creation and the research enterprise.

4. Review and approve admission requirements for OUS institutions, per Board policy.

5. Review OUS institution mission statements and make recommendations for Board approval, per Board policy.

6. Review and recommend for Board adoption OUS performance measures, including those necessary to evaluate the Chancellor and OUS institution presidents.

7. Receive and approve the OUS annual performance measurement report.

8. Develop agendas and work plans, in collaboration with the State Board of Education, for the Joint Boards of Education and necessary statewide PK-20 initiatives.

9. Organize and develop agendas for Board strategic policy discussions, including engaging stakeholders and constituents necessary to present strategic policy alternatives or information to the Board.
10. Review, refine, and prepare, with due consideration to Board strategic policy discussions and OUS system-wide goals, the Board’s strategic plan for revision, evaluation and adoption.

11. Charge individual Board members, staff, or others with investigating specific topics for Committee consideration relevant to the Board’s academic and strategic interests and to elements of the student experience and student success. Examples include, but are not limited to, underserved populations, urban/rural educational attainment, student retention, access and affordability, sustainability, and faculty recruitment and retention.

12. Perform other duties as assigned or delegated.
The Finance and Administration Committee is a standing committee of the Oregon State Board of Higher Education. To assist the State Board of Higher Education in achieving its statewide objectives and responsibilities, the Committee shall:

(1) With the assistance of the Governance and Policy Committee, develop and implement a policy framework that permits the Committee to implement the new opportunities created by the passage of Senate Bill 242 to:
   (a) Advise the Board on the management of the ongoing financial and administrative affairs of the Oregon University System.
   (b) Focus the business functions of the Oregon University System on supporting the System’s mission and the Board’s priorities.
   (c) Evaluate, monitor, and advise the Board on financial risk posed by, but not limited to, capital projects, debt, and budget allocations.
   (d) Ensure that System finance and administration personnel have the requisite education, experience, and certifications to efficiently and effectively perform their duties.
   (e) Ensure that each campus maintains a rigorous control environment and internal control structure that protects and safeguards institutional assets against losses.
   (f) Develop a new tuition and fee approval process that: 1) ensures resident student access and affordability are maximized to an extent feasible by meeting the Board’s affordability goals; 2) includes significant student involvement and input in both the formulation and approval processes each year; and 3) combines the approval processes for both the academic year and summer session into one action in June each year.
   (g) Ensure that OUS maintains a robust legal services department and framework for effectively managing the legal affairs of the System and its member institutions.

(2) To accomplish this policy framework outlined above, the Committee will undertake the following activities:
   • General Responsibilities:
     o With the assistance of the Governance and Policy Committee, develop and recommend administrative rules and policies necessary to ensure System and institutional resources are managed prudently, efficiently, and effectively.
     o Develop and recommend, for Board adoption, with the assistance of the Governance and Policy Committee, the policy for operational and transactional authority to be delegated to the Chancellor, vice chancellor for finance and administration, and institution presidents, including reporting
requirements and evaluation mechanisms.

- Develop and monitor a set of financial performance and accountability measures for the Oregon University System and the OUS institutions, including reporting requirements and evaluation mechanisms.
- Develop and monitor a set of personnel standards regarding the education, experience, and certifications, if any, needed for all senior finance and administrative personnel in the Oregon University System to efficiently and effectively discharge their duties and responsibilities.
- Develop a set of legal standards, policies, and a framework for effectively managing the legal affairs of the OUS and its member institutions.
- The Chair of this Committee, in consultation with the Chancellor or staff, shall set the agenda for each meeting of this committee.
- The Chair of the Committee shall have the prerogative to defer Committee actions, where, in his/her opinion, the matter at hand is better suited for full Board consideration.
- The Chair of the Committee shall provide a standing report at each Board meeting as to the Committee’s activities in the interim.

- Operating budget and general finance issues:
  - Review and recommend the biennial operating budget to the Board of Higher Education for submission to the Governor each biennium.
  - Review and recommend annual campus and Chancellor’s Office General Fund allocations, operating budget, and expenditure limitation allocations, and approve any changes thereto each year.
  - Approve quarterly budget management reports for the campuses and the Chancellor’s Office.
  - Approve the annual management report and the annual financial statement analyses.

- Capital budget issues:
  - Review and recommend the capital construction budgets and project prioritization criteria to the Board of Higher Education for submission to the Governor each biennium.
  - Approve changes to capital project expenditure limitations and provide authorization to the Chancellor’s staff to seek Legislative approval of such where necessary.
  - Approve transfers of interest in Board-owned real property in accordance with Board rules.
  - Approve all capital construction projects as required by Board policy or rule.

- Audit issues:
  - Annually review and approve the internal audit charter and organizational structure confirming the organizational independence.
  - Approve the appointment or removal of the Executive Director of Internal Audit, as recommended by the Board or Chancellor.
  - Review and approve the annual internal audit plan.
  - Review and approve quarterly audit reports for the campuses and the
Chancellor’s Office detailing the results of recommendations and follow-up procedures.

- Review and approve the annual external audit of the OUS financial statements and A-133 federal compliance procedures. The review will include any recommendations made by the Oregon Secretary of State Audits Divisions or their designated audit firm.
- With approval of the Board of Higher Education and the Secretary of State, hire external audit firms as needed to perform special engagements.
- Devote, as necessary, a portion of the Committee meetings to an executive session with the internal or external auditors to discuss matters exempt from public disclosure under Oregon Revised Statute Chapter 192—Public Records Policy.

- Finance and investment management:
  - Review and approve treasury management policies.
  - Approve bond sales, including issuing determinations that a project is self-supporting and self-liquidating where applicable to the extent permitted by law, Certificate of Participation (COP) sales, and other financing agreements.
  - Review and approve the investment policy guidelines as needed.
  - Approve the quarterly and annual investment reports.

- Human resources:
  - With the assistance of the Governance and Policy Committee, develop and recommend policies addressing human resources and labor relations; including, but not limited to, diversity, grievance procedures, sexual harassment, criminal background checks, collective bargaining, classification/compensation, employee health insurance options/programs, and recruitment processes.
  - Provide oversight of the OUS defined contribution retirement and savings plans.
  - Provide oversight to personnel development plans for all senior finance and administration personnel to ensure that they are evaluated periodically and have the requisite education, experience, and certifications, if needed, to efficiently and effectively perform their duties.

- Other:
  - Provide oversight of the OUS procurement and contracting policies, including, but not limited to monitoring minority, women-owned and emerging small business utilization, the OUS retainer contract program, certain sole source contract approvals, special procurement processes, and emergency procurements.
  - Provide oversight of OUS risk management policies.
  - Provide oversight of OUS information security policies; including, but not limited to System standards, disaster recovery plans, and incident response plans.
  - Perform other duties as assigned and delegated.
The Governance & Policy Committee serves as a standing committee of the Oregon State Board of Higher Education (“Board”). To assist the State Board of Higher Education in achieving its statewide objectives and responsibilities, the Committee shall:

(1) Develop, for Board adoption, the policy framework and templates, including the Board’s Policy on Policies and Policy on Delegation, to govern initiatives, operations, and priorities of the Board, the Oregon University System (“OUS”), the Chancellor’s Office, and the seven OUS campuses.

(2) Develop and recommend policies and administrative rules for Board adoption.

(3) Develop and approve policies and administrative rules on topics delegated to the Committee by the Board.

(4) Develop, with the assistance from the Finance & Administration Committee, policies targeted to assure the long-term financial viability of OUS and its institutions.

(5) Develop, for Board adoption, the evaluation criteria and mechanism for the Chancellor and OUS institution presidents, including, with the assistance of the Academic Strategies Committee, developing performance measures to be used in evaluations.

(6) Develop, for Board consideration and adoption, proposals, other than budget proposals, to submit to the Oregon Legislature.

(7) Approve Chancellor’s plan for conducting searches for OUS institution presidents.

(8) Recommend, for the Governor’s consideration and nomination, pursuant to Board policy, candidates to fill Board vacancies.

(9) Nominate, pursuant to Board bylaws, candidates for Board leadership positions.

(10) Develop agenda, including any required meetings or activities, for the Board’s campus visits.

(11) Plan annual Board self-evaluation, renewal exercises, and new Board member orientation.

(12) Perform other duties as assigned or delegated.