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Board members present: President Matt Donegan, Brianna Coulombe, Lynda Ciuffetti, Jill Eiland, Allyn Ford, Jim Francesconi, Farbodd Ganjifard, Paul Kelly, Emily Plec, Kirk Schueler, and David Yaden. Director Pulliams was absent (personal).

Chancellor’s Office staff present: Chancellor George Pernsteiner, Sona Andrews, Bridget Burns, Michael Green, Ryan Hagemann, Jack Isselman, Jay Kenton, Jan Lewis, Karen Marrongelle, Di Saunders, Patricia Snopkowski, Marcia Stuart, and Charles Triplett.

Others present included Presidents Mary Cullinan (SOU), Bob Davies (EOU), Ed Ray (OSU), Wim Wiewel (PSU), and Mark Weiss (WOU); Provosts Lorraine Davis (UO) and Brad Burda (OIT); Dr. Jeff Johnson (IFS); and Tiffany Dollar (OSA).

1. **CALL TO ORDER/ROLL CALL/WELCOME**

   President Donegan called the meeting to order at 10:45 a.m. and welcomed the Board and presidents. In his introductory remarks, Donegan expressed the Board’s condolences to Director Pulliams in the loss of his mother and welcomed Dr. Emily Plec and Ms. Brianna Coulombe, newly appointed to the Board by Governor Kitzhaber. Director Plec, a professor at Western Oregon University, and Director Coulombe, a sophomore at Eastern Oregon University, will serve on the Board from January 2012 through June 2013.

2. **REPORTS**

   **a. Chancellor’s Report**

   Chancellor Pernsteiner congratulated Director Ciuffetti on her election as a Fellow of the American Association for the Advancement of Science (AAAS) in the section on Agriculture, Food, and Renewable Resources. She was cited by AAAS for her “distinguished contributions in research and teaching in plant pathology, particularly in the area of molecular fungal-plant interactions.”

   **b. UO President Search Update (Ford)**

   Director Allyn Ford, serving as chair of the UO President Search Committee advised that he is expecting commitments from all committee members within the next few days; the first
committee meeting is scheduled for January 12\textsuperscript{th}. The committee will have a wide range of talents, interests, and knowledge to contribute to the search, with representation from the faculty, staff, students, community, and donors.

c.  
**Interinstitutional Faculty Senate (IFS) President**

Dr. Jeff Johnson provided the IFS report and advised that Dr. Sarah Andrews-Collier has been elected the 2012 president. She is the Associate Dean in the PSU School of Fine & Performing Arts and has served as Secretary to the Faculty since 1994. She teaches design and supervises student projection projects and internships.

d.  
**Oregon Student Association (OSA) Chair**

Ms. Tiffany Dollar presented the OSA report. Of concern to the student association are the increases in summer tuition at OSU, OSU-Cascades, and the UO Law School, which are perceived as “exorbitant price increases.” OSA will be focusing attention on the 2012 legislative session, with the OSA Lobby Day scheduled on February 21\textsuperscript{st} in Salem. OSA’s greatest priority during this session remains access and affordability for postsecondary education in Oregon.

e.  
**Committee Action Reports**

The chairs of the three standing committees of the Board provided updates (see http://www.ous.edu/sites/default/files/state_board/meeting/dockets/ddoc120106.pdf for specific actions). Chair Francesconi advised current efforts of the Academic Strategies Committee include diversity, economic development strategies and research, and educator preparation. Chair Schueler advised that the work continues with the implementation of Senate Bill 242, noting that the Finance & Administration Committee will receive the consultant’s report and recommendations on risk management at the January 20 meeting. Director Kelly will continue to chair the Governance & Policy Committee in order to accommodate Director Ford’s serving as chair of the UO search committee; the Committee continues their review and discussions pertaining to institutional boards.

3.  
**DISCUSSION ITEM**

a.  
**Research Universities**

Director Francesconi provided background, noting that the Achievement Compact and Mission Alignment include three important areas in which the campuses serve the citizens and economy of the state—student access, academic programs, and innovation and research capacity. The vice presidents for research were invited to the table to discuss the impact of specialized, focused, and non-duplicative collaborative research on the lives of Oregonians; those participating included, Dr. Dan Dorsa (OHSU), Dr. Kimberly Espy (UO), Dr. Jon Fink (PSU), and Dr. Rick Spinrad (OSU).
Research in the universities has seen major changes in funding over the past three decades. All of the universities have major commercialization and tech transfer activities and the concept of intellectual property as a valuable resource to the university is part of the “heart and soul” of the institutions. OUS campuses are enjoying extraordinary success in their collective research portfolios and collaboration among institutions continues to be a hallmark of Oregon university research. Hundreds of faculty, staff, and students from collective institutions are involved in large, multi-million dollar research projects focused on discoveries in life sciences, science & technology, environmental sciences, material sciences, transportation, etc. These activities are projected to increase with the expansion of research and collaboration with industry.

Research is a strategic priority of the System portfolio and, in making decisions linking research to economic development and to develop or redefine signature research centers, it was explained that “road mapping” exercises are conducted based on 5-, 10-, and 15-year scenarios to prioritize goals for the state. However, the leading national edge research activities cannot be performed without the appropriate infrastructure (i.e., information technology, laboratories, equipment, and facilities). An emphasis on integrated and collaborative research must be aligned with the business community’s sense of the needs for the state. Discussion focused on how investments are leveraged to capitalize on synergies between campuses and the needs and interests of various Oregon communities.

In conclusion, attention was drawn to three concerns expressed by the research vice presidents: 1) linking with the Oregon business plan and the business sector, 2) identifying and investing in the Systemwide research infrastructure and what the ‘pay-off’ would be that might impact the budget cycle, and 3) linking research to education. Chancellor Pernsteiner challenged the vice presidents to address these expressed concerns prior to the next budget submission.

4. **Consent Items**

   a. **OSU, Resolution Regarding Classified Information for U.S. Department of Defense**
   b. **OSU, BA/BS/BFA in Digital Communication Arts**
   c. **OSU, MS in Women Studies**
   d. **SOU, PSM in Applied Mathematics**

The Academic Strategies Committee met on Thursday and heard program proposals from OSU and SOU. Unfortunately, due to quorum issues, they were unable to vote and these proposals were moved to the full Board’s consent agenda.

**ACTION:** President Donegan called for a motion to approve the program proposals; Directors Eiland and Kelly motioned and second, respectively. Director Francesconi advised that the three academic programs were reviewed by the ASC and recommended for approval by the Board. With no further discussion, motion was approved.
ACTION: Directors Jill Eiland and Paul Kelly made the motion and seconded, respectively, to approve the resolution regarding classified information for U.S. Department of Defense. With no discussion, motion carried.

5. ACTION ITEMS

a. OUS, Tuition and Fee Recommendations and Amendment to OAR 580-040-0035, 2012 Summer Session Fee Book

Assistant Vice Chancellor Jan Lewis, OUS Budget Operations Division, directed the presentation. Members expressed concern with the structure and the increased tuition; however, presidents assured the Board that, with the summer session changing to a more active campus and schedule, the increases are commiserate with the demand.

ACTION: Following discussion, President Donegan called for a motion to approve the 2012 Summer Session Fee Book and the amendment of OAR 580-040-0035 to reflect the same. Directors Schueler and Ford made the motion and second, respectively. Those voting in favor included: President Matt Donegan, Brianna Coulombe, Lynda Ciuffetti, Jill Eiland, Allyn Ford, Jim Francesconi, Farbodd Ganjifard, Paul Kelly, Emily Plec, Kirk Schueler, and David Yaden; those voting against: none. Motion carried.

b. OUS, Revisions to OAR 580-020-0005, Academic Rank

Vice Chancellor Sona Andrews presented the item and recommended approval of the changes to the Oregon Administrative Rule on academic rank. Director Ciuffetti noted the use of courtesy faculty and requested the addition of “and other appropriate terms” to #4 on page 20 of the docket; Dr. Andrews concurred. Members discussed the importance of maintaining an appropriate balance of faculty ranks in order to support the credibility of the faculty overall. Appreciation was expressed regarding the incorporation of public input into the final document.

ACTION: Following the discussion, the president called for a motion to approve the amendment of OAR 580-020-0005, Academic Rank; Directors Yaden and Kelly made the motion and second, respectively. Those voting in favor included: President Matt Donegan, Brianna Coulombe, Lynda Ciuffetti, Jill Eiland, Allyn Ford, Jim Francesconi, Farbodd Ganjifard, Paul Kelly, Emily Plec, Kirk Schueler, and David Yaden; those voting against: none. Motion carried. Director Plec expressed her pleasure with the response by the staff to the concerns expressed by faculty.

c. OUS, Mission Alignment Metrics and Achievement Compact with the State

Vice Chancellor Sona Andrews was called upon to introduce the item and Provost Roy Koch, chair of the Provosts’ Council, walked the Board through the documents. He advised that the Provosts’ Council has endorsed the requested revisions to the Mission Alignment Metrics and
described the metrics as a tool (or snapshot) to ensure that System goals are met and that resources are effectively managed. The current snapshot clearly shows educational delivery gaps in geographical/regional areas within Oregon. Dr. Lorraine Davis cautioned that, as this is a snapshot in time, the tool should not be a constraining document but to help in identifying strengths and weaknesses within the System.

The Board initially approved the mission alignment metrics in July 2011 and the metrics were subsequently amended to reflect continuing review over the past six months. It was noted that these metrics differ in some respects from the current performance metrics and that the mission alignment metrics will be combined with the campus compacts to create the System achievement compact.

An aggressive timeline has been established with a completion goal of Spring 2012. A consultant will be engaged to assist in the work and an OUS prototype should be available in the near future.

Concern was shared of a perceived disconnect between the achievement compact and the three dimensions of the mission alignment (Student Access Mission Intensity, Academic Program Mission Intensity, and Innovation/Research Mission Intensity). One Director explained that an endorsement at this time was viewed to be premature as this should be labeled a “Snapshot of Existing Program Alignment” rather than mission alignment and that the document does not demonstrate a deep and broad understanding of the missions and the roles within the regions and competitive positions.

**ACTION:** Following discussion, Director Kelly made the motion to approve the Mission Alignment/Metrics and the OUS Achievement Compact to provide the instrumentation for the Provosts’ Council to continue their work; Director Eiland seconded. However, Director Yaden recommended that the motion be divided into two actions.

Therefore, Directors Kelly and Eiland moved to approve the amendments to the Mission Alignment/Metrics as a “current working document” of the System. Those voting in favor included: President Matt Donegan, Brianna Coulombe, Lynda Ciuffetti, Jill Eiland, Allyn Ford, Jim Francesconi, Farbod Ganjifard, Paul Kelly, Emily Plec, and Kirk Schueler; those voting against: David Yaden. Motion carried.

**ACTION:** Director Kelly made the motion to approve the OUS Achievement Compact as “a working document and current draft” and Director Plec seconded. Those voting in favor included: President Matt Donegan, Brianna Coulombe, Lynda Ciuffetti, Jill Eiland, Allyn Ford, Jim Francesconi, Farbod Ganjifard, Paul Kelly, Emily Plec, Kirk Schueler, and David Yaden; those voting against: none. Motion carried.

President Ray opined that a “compact” involves two parties (the System and the State) and asked concerning the next steps. Dr. Andrews advised that the compact has been presented to the Investment Board prior to the OSBHE meeting for feedback. President Donegan advised
that the OEIB is currently working to develop compacts with all educational sectors and that this is a strong starting point for the final OUS/OEIB compact.

6. **PUBLIC INPUT**

No public input was extended.

7. **BOARD COMMENTS**

No comments were provided.

8. **ADJOURNMENT**

With the departure of President Donegan at 3:10, Vice President Eiland adjourned the meeting at 3:17 a.m.