President Perry called the adjourned session of the regular State Board of Higher Education meeting of May 23, 1980, to order at 11:40 A.M., P.D.T., on June 27, 1980. The following answered present:

Mr. Lester E. Anderson
Mr. Jonathan A. Ater
Mr. Alvin R. Batiste
Mrs. Jane H. Carpenter
Mrs. Edith Green
Mr. Edward C. Harms, Jr.

Absent: None.

President Perry announced that the next regular meeting of the Board would be held in Portland on July 25, 1980, with the place to be announced.

The Chancellor presented the following report concerning the current budget level as a result of the most recent state revenue estimates for the current biennium:

The most recent state revenue estimates for the current biennium have caused Governor Atiyeh to announce several reductions in the legislatively-approved budget levels for state agencies. These reductions total nearly $66 million and consist of the following elements:

1. Reversions of budgeted funds $ 14,219,762
2. Moratorium on state building construction 22,460,049
3. Basic school support reduction 12,477,803
4. Agency allotment reduction of 2% 16,643,448

Total $ 65,801,062

All four actions either affect the State System directly or potentially affect it.

The required reversions of budgeted funds, totaling $14,219,762, include $4,054,230 which were in excess of the estimated reversions for the 1977-1979 biennium. The balance of $10,165,532 constitutes an increase in the estimated reversions of budgeted funds for the current biennium. In order that the increase be realized, it may be necessary for the Executive Department to reduce spending of budgeted funds near the end of the biennium.

The moratorium on state building construction, including the Mall Office Building, Phase II, postpones the date when the offices of the Board of Higher Education are scheduled to be moved to Salem.

The Basic School Support reduction of $12,477,803 has created considerable concern among public school personnel and legislators and may result in a search for alternate ways to offset the reduction of federal revenue sharing. The concern expressed over the proposed reduction in Basic School Support appears to be based upon the need for public schools to have stable sources of revenue as they begin the new school year. Similar concerns are appropriate for the community colleges and the colleges and universities in the State System.

The 2% reduction in the General Fund allocations for 1980-81 will result in budget reductions as follows:
Education and General Services $2,985,868
Statewide public services 793,101
Capital construction 68,284
Energy related projects 12,980
Student loans 9,328
Total $3,869,561

Our preliminary intent is to allocate the Education and General Services reductions on a pro-rata basis. Furthermore, we are recommending that institutions apply the reductions in a fashion that will impose the least harm on recurring programs.

These conclusions are based upon Governor Atiyeh's announced plan to restore some or all of the reductions if estimates increase.

In the meantime, we are considering submitting a request to the Emergency Board, probably in August, to increase our Other Funds expenditure limitation by an amount equivalent to the General Fund reductions so that, if sufficient other funds are available, we can avoid program reduction.

The Chancellor indicated that he was making the assumption that the problem is a general fund problem rather than an intent to cut back on programs if that can be avoided. One way to deal with the reduction in general fund resources would be to increase other fund expenditures if authority were granted to do so, and if it proved possible to locate sufficient other funds to accomplish the task of eliminating or alleviating the 2% general fund reduction. The following summary was then distributed to indicate that the 2% reduction was only one of the items negatively affecting expenditure budgets during 1979-1981.
### Summary of Items Negatively Affecting Expenditure Budgets, 1979-1981

<table>
<thead>
<tr>
<th>Item Description</th>
<th>Education &amp; General</th>
<th>Hospital &amp; Clinics</th>
<th>Crippled Cooperat.</th>
<th>Agriculture Extension</th>
<th>Forest Research</th>
<th>Student Loans</th>
<th>Capital Construction</th>
<th>Energy Projects</th>
<th>Other</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Reduced Revenues</td>
<td>$ --</td>
<td>$ --</td>
<td>$ 930,000</td>
<td>$120,000</td>
<td>$ --</td>
<td>$350,000</td>
<td>$ --</td>
<td>$ --</td>
<td>$ --</td>
<td>$ --</td>
</tr>
<tr>
<td>2. Inflationary Costs Exceeding Budgeted Amounts</td>
<td>4,850,000</td>
<td>2,475,000</td>
<td>532,500</td>
<td>--</td>
<td>325,000</td>
<td>60,000</td>
<td>--</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>3. Costs Due to Increased Workload</td>
<td>2,030,000</td>
<td>3,500,000</td>
<td>--</td>
<td>75,000</td>
<td>60,000</td>
<td>--</td>
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<tr>
<td>4. Other Costs Not Budgeted, but Necessary to Carry Out Legislatively-Approved Programs</td>
<td>2,520,000</td>
<td>3,100,000</td>
<td>37,500</td>
<td>150,000</td>
<td>225,000</td>
<td>33,000</td>
<td>--</td>
<td>--</td>
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</tr>
<tr>
<td>Subtotal</td>
<td>$9,400,000</td>
<td>$9,075,000</td>
<td>$1,500,000</td>
<td>$345,000</td>
<td>$610,000</td>
<td>$443,000</td>
<td>$ --</td>
<td>$ --</td>
<td>$ --</td>
<td>$ --</td>
</tr>
<tr>
<td>2% Reductions</td>
<td>2,986,000</td>
<td>310,000</td>
<td>70,000</td>
<td>135,000</td>
<td>210,000</td>
<td>9,000</td>
<td>68,000</td>
<td>13,000</td>
<td>46,000</td>
<td>3,869,000</td>
</tr>
<tr>
<td>Totals</td>
<td>$12,386,000</td>
<td>$9,385,000</td>
<td>$1,570,000</td>
<td>$480,000</td>
<td>$820,000</td>
<td>$465,000</td>
<td>$9,000</td>
<td>$68,000</td>
<td>$13,000</td>
<td>$46,000</td>
</tr>
</tbody>
</table>

June 27, 1980
In response to questions concerning the presentation, the Chancellor stated that it would not be possible to cross categories without Emergency Board approval. The Chancellor pointed out that within the categories there may be items which are more discretionary than others.

Staff Recommendation to the Board

Although relief from the requirement may eventually be given, it was recommended that the Board of Higher Education adopt the following resolution:

Resolution

At a meeting of the Oregon State Board of Higher Education on the 25th day of July, 1980, with a quorum present, it was voted:

That, those persons occupying the following positions for Oregon State University shall be known as the Managerial Group as described in the Industrial Security Manual for Safeguarding Classified Information:

President
Vice President for Research and Graduate Instruction
Vice President for Administration
Director of Business Affairs
Chairman, Research Council
Dean of Faculty
Security Officer

That the chief executive and the members of the Managerial Group have been processed or will be processed for a personnel clearance for access to classified information, to the level of the facility clearance granted to this institution as provided for in the aforementioned Industrial Security Manual.

That the said Managerial Group is hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of Its Industrial Security Program awarded to Oregon State University.

That the following named officers and members of the Oregon State Board of Higher Education shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Oregon State University and do not occupy positions that would enable them to affect adversely the policies and practices of Oregon State University in the performance of classified contracts for the Department of Defense or User Agencies for Its Industrial Security Program awarded to Oregon State University.

Officers and Board Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
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<tbody>
<tr>
<td>Louis B. Perry</td>
<td>President</td>
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<tr>
<td>Edward C. Harms, Jr.</td>
<td>Vice President</td>
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<tr>
<td>Loren L. Wyss</td>
<td>Member, Executive</td>
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<td></td>
<td>Committee</td>
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<tr>
<td>Lester E. Anderson</td>
<td>Board Member</td>
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<tr>
<td>Jonathan A. Ater</td>
<td>Board Member</td>
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<tr>
<td>Alvin R. Batiste</td>
<td>Board Member</td>
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<tr>
<td>Jane H. Carpenter</td>
<td>Board Member</td>
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<tr>
<td>Edith Green</td>
<td>Board Member</td>
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<tr>
<td>Robert C. Ingalls</td>
<td>Board Member</td>
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<tr>
<td>William C. Thorp III</td>
<td>Board Member</td>
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<tr>
<td>Elizabeth Warner-Yasuda</td>
<td>Board Member</td>
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<tr>
<td>R. E. Lieuallen</td>
<td>Chancellor</td>
</tr>
<tr>
<td>Wilma L. Foster</td>
<td>Secretary</td>
</tr>
</tbody>
</table>
Board Discussion and Action

The Board approved the staff recommendation as presented, with the following voting in favor: Directors Anderson, Ater, Batiste, Carpenter, Green, Harms, Ingalls, Thorp, Warner-Yasuda, Wyss, and Perry. Those voting no: None.

Schematic Design for School of Architecture and Allied Arts Additions and Alterations, UO (Considered by Committee on Finance, Administration, and Physical Plant, June 27, 1980; present--Ingalls, Ater, Batiste, Perry, and Thorp.)

Summary

Architects Herbert and Keller have completed the schematic design phase of planning for additions and alterations of facilities housing the programs of the School of Architecture and Allied Arts on the campus at the University of Oregon. Although this project was included in the Board's requests to the 1979 Legislature for capital construction in 1979-1981, it was at the cut-off point for funding and was not authorized. The Ways and Means Committee indicated at that time, however, that the project should be placed in a high priority position in the Board's 1981-1983 program. Consequently, efforts are being made to complete the planning so that bids can be solicited and a contract award can be made as soon as legislative authorization for construction is obtained.

Staff Recommendation to the Committee

It was recommended that the appropriate Board officials be authorized to accept the schematic design phase of planning for the first phase of the proposed additions and alterations to the facilities of the School of Architecture and Allied Arts and to instruct the project architects to proceed with the design development phase of planning therefor based upon a direct construction cost allowance of approximately $4,643,100 (escalated to price level expected on July 1, 1981). The estimated total project costs of $5,985,000 would be financed from equal shares of a General Fund appropriation and Article XI-G bond proceeds.

It was also recommended that the conceptual studies which Architects Herbert and Keller have prepared for future phases of construction and remodeling be accepted but that further planning applicable to such additional work be deferred until closer to the time that an expenditure authorization is requested.

Discussion and Recommendation by the Committee

Mr. Thorp asked whether there was any possibility of getting another way across Franklin Boulevard between the two sites. This is not anticipated, Mr. Hunderup said, but it is anticipated that there will be efforts to improve surface access across Franklin Boulevard through discussions with the City of Eugene and the State Highway Department. A slight change in the location and a clearer definition of the walkway across Franklin Boulevard would improve the situation. The tremendous interest in jogging has caused substantially more traffic across Franklin than had been anticipated when the north campus facilities were built.

In discussing the use of solar energy or energy conservation measures, it was indicated that this project should represent a good demonstration of techniques of energy conservation and utilization. Dean Harris commented that the plans utilize modest and common sense approaches which are enormously effective in order to have an energy-efficient building.

Mr. Batiste said that with the energy grants available he wanted to be assured that energy conservation and effective energy utilization and alternatives had been considered. It was stated that careful study had been given to energy and energy-saving concepts had been incorporated.
Dean Harris said he did not anticipate there would be a need to request expansion to provide facilities for increased enrollments. The structure of the building, the faculty size required, and the societal demand for people in these fields would tend to preclude future expansion of the School of Architecture and Allied Arts.

The Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

The Board approved the Committee recommendation as presented, with the understanding that consideration of the aesthetics of the proposed design would occur at a later time. The following voted in favor: Directors Anderson, Ater, Batiste, Carpenter, Green, Harms, Ingalls, Thorp, Warner-Yasuda, Wyss, and Perry. Those voting no: None.

Staff Report to the Committee

As reported to the Board on July 27, 1979, arrangements were made with Herbert and Keller, Architects, Eugene, for professional services in preparing a study of the character and definition of the sites of the proposed School of Architecture and Allied Arts Additions and Alterations project. The professional services agreement was supplemented to cover the design and contract administration of the project.

The initial planning relates to improvements proposed to occur in two phases of construction with the schematic design phase of planning for the first phase of construction being more fully developed than the conceptual studies for the second increment. The planning documents suggest that remodeling and new construction occur on both the Lawrence Hall and the North Campus sites. Most of the new construction would occur on the North Campus site (in close proximity to the existing Fine Arts complex) and would serve the "long term" activities of the School, such as three-hour studio classes, to minimize the frequency and necessity for students and staff to cross Franklin Boulevard. Extensive remodeling would occur in Lawrence Hall and some small increments of new construction would take place also on that site. The first phase developments would allow the School to begin the process of consolidating its facilities on these two principal sites. Implementation of the second phase of the project in a later biennium would permit the School to complete this consolidation and to strengthen the connection between the two sites.

The first phase would provide for new additions of approximately 28,600 square feet of gross area and for the remodeling of approximately 30,400 square feet of existing space. The addition at the Lawrence Hall site would contain a gross area of approximately 5,130 square feet. In combination with substantial remodeling and rehabilitation work, it would provide improved circulation on the site and within the existing building, as well as the development of a gallery, the enlargement of the library, and additional storage capacity.

The initial work expected to be undertaken at the North Campus site would include new construction of a gross area of approximately 23,470 square feet including a series of small additions to the North Site Arts Buildings, for the accommodation of the Jewelry and Sculpture programs and for the correction of circulation defects within the building, and two new two-story wood frame structures (one of a gross area of 8,750 square feet and the other of 8,090 square feet), for the provision of additional design studios, painting studios and related faculty offices.

The conceptual studies propose that the second phase of construction would include approximately 31,735 square feet in gross area of new construction in four or more separate buildings at the North Campus site and within a minor addition on the east side of Lawrence Hall. These spaces would be assigned for additional undergraduate design studios, project laboratories,
review rooms, faculty offices and associated research spaces, graduate assistant offices, a weaving laboratory and a further addition to the library. The specific areas to be remodeled as part of this subsequent development would need to be determined at a later date.

All of the work proposed for the School of Architecture and Allied Arts would include features to make the facilities accessible to physically handicapped persons. All additions and finishes would be compatible with existing structures and finishes. Remodeling would include improvements to ventilation, acoustics, lighting and the extension of existing fire sprinkler systems throughout the existing areas to be altered.

The time schedule for construction of the first phase anticipates that bids for the work would be solicited early in the summer of 1981, immediately following legislative authorization, in order to avoid further escalation of the construction costs. Tentatively, it is expected that the estimated total project costs of $5,985,000 would be financed in equal shares from a General Fund appropriation and Article XI-G bond proceeds. Funds required for the planning of the project, through the completion of construction documents, are being advanced from the Board's reserve for architectural/engineering planning.

RECAPITULATION UPON COMPLETION OF SCHEMATIC DESIGN PHASE OF PLANNING

Project UO School of Architecture and Allied Arts Additions and Alterations
Architects - Herbert and Keller, Eugene
Board's priority - Proposed as No. 1 in 1981-1983 (Educational and General Plant)
Legislative authorization - Being requested in 1981

Estimated total project costs $5,985,000
Estimated total direct construction costs $4,643,100

Estimated total direct construction costs for building and fixed equipment only (excluding sitework and utility connections) - $4,604,900

Estimated total gross areas and cost breakdown:
New construction:
  Direct construction costs - $2,823,628
  Gross area - 28,600 square feet
  Average cost (per sq. ft.) - $ 98.73
Remodeling:
  Direct construction costs - $1,781,272
  Net area to be remodeled - 30,400 square feet
  Average cost (per sq. ft.) - $ 58.59

Tentative schedule:
  Bidding - Summer 1981
  Completion - Fall 1982

Tentative financing plan:
  General Fund appropriation $2,992,500
  Article XI-G bond proceeds  2,992,500
  Total $5,985,000
The University of Oregon Health Sciences Center requests authorization to establish a Center for the Study of the Biologic Effects of Volcanic Ash. The Center would be located at the Health Sciences Center, but its activities would extend to geographic areas affected by the eruptions of Mount St. Helens. Legislation now under consideration by the U. S. Congress includes a charge to the Health Sciences Center in respect to this activity and an appropriation of $150,000 planning money.

Staff Recommendation to the Committee

The Board's Office recommended that the Board authorize the establishment of the proposed Center, contingent upon provision of funding by the federal government.

Discussion and Recommendation by the Committee

President Laster described the proposed project in greater detail and indicated various approaches which could be undertaken in research at the center.

Mr. Wyss said he questioned the need with respect to the likelihood of a continued ash fallout within the Portland area. Typical weather conditions would suggest Portland could expect 10 days of fallout on the average each year. He commented that the impression in other parts of the country is that Oregon is in an emergency situation. Responses by official agencies, such as the Board of Higher Education, add credence to that impression.

During the temporary absence of President Laster to confer with Senator Hatfield about the project, President MacVicar said it had been his understanding that there would be implications for biology and economics, broadly construed. Human and animal health were mentioned specifically. Numerous inquiries have been received at Oregon State University concerning the effects on agriculture, food, and other factors related to these major concerns. President MacVicar pointed out that the composition of the ash changes. He mentioned that one scientist from Oregon State University has been very involved in the use of highly technical equipment which permits viewing the mountain through the clouds. In addition, Oregon State University has been actively involved with the impact of the volcanic ash on agriculture and agricultural machinery.

Mr. Wyss asked whether establishment of this center would preclude federal appropriations to Washington. Mrs. Green said it was her understanding this would be a coordinated effort with the State of Washington, Oregon State University, and universities in other countries that have volcanic ash. She said a Portland location might be advantageous in that the center there could probably operate even if there were major ash eruptions.

President MacVicar said he was very supportive of the long-term study of this phenomenon. Little information is presently available or the volcanoes are of a different type. The psychological impact of living in the shadow of a volcano is an important element. President MacVicar said the center should be at the University of Oregon Health Sciences Center with the primary focus on human health, including mental health. However, other institutions have been, and will continue to be, involved.

President Laster stated upon his return that the proposal was brought forward on a contingency basis so that in the event the opportunity is available to the Health Sciences Center, there will be a mechanism for rapid action.
Mr. Anderson asked about the impact on the staff at the University of Oregon Health Sciences Center if the institution were to become involved in this program. President Laster said the primary professional and research area of Sonia Buist is pulmonary disease. Regardless of whether the center is located in Oregon or Washington, Dr. Buist would be involved as a resource person.

The Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

Mrs. Green asked whether the staff recommendation was contingent upon federal funding or only upon funding. After a brief discussion, it was agreed that it would be preferable to approve the establishment of the center contingent upon adequate funding.

The Board approved the Committee recommendation as modified with respect to funding. The following voted in favor: Directors Anderson, Ater, Batiste, Carpenter, Green, Harms, Ingalls, Thorp, Warner-Yasuda, Wyss, and Perry. Those voting no: None.

Staff Report to the Committee

The request of the University of Oregon Health Sciences Center in respect to the proposed Center is presented below.

The University of Oregon Health Sciences Center (UOHSC) respectfully requests approval of the Oregon State Board of Higher Education to establish a center devoted primarily to the study of the long term effects of volcanic ash on human health. As appropriate, attention will be given to acute effects as well as chronic ones; to effects on biological forms other than human beings; and to relevant economic implications of the findings.

1. TITLE:
   Center for the Study of the Biologic Effects of Volcanic Ash, abbreviated: BEVA Study Center

2. LOCUS:
   The BEVA Study Center would be located at the UOHSC in Portland, Oregon. Its activities would extend to geographic areas affected by the eruptions of Mount St. Helens (primarily the states of Oregon and Washington) and, as appropriate, to areas with comparable risk situations or with control biological populations.

3. OBJECTIVES, FUNCTION AND ACTIVITIES:

   Objectives: To provide leadership, coordination and appropriate operational services for the design and implementation of study programs to monitor and evaluate the acute and chronic effects of volcanic ash on: (a) human health; (b) as appropriate, animal and other biological forms; and (c) economic and public policy implications and consequences of these effects. As feasible and appropriate, the BEVA Study Center will also attempt to serve as a source of information and guidance to public agencies and to the public at large.

   Functions: Through collaborative efforts with relevant institutions (educational, government, private, industrial, professional, etc.) the BEVA Study Center will provide the leadership to: (a) identify the relevant questions that must be formulated and selected for investigation; (b) develop protocols to obtain the data needed to explore these questions; (c) store, collate, analyze and interpret these data; (d) establish schedules for these efforts; (e) issue reports at reasonable intervals; and (f) solicit funding and contributions of time and effort for the entire program.
The implementation phase of the BEVA Study Center program could encompass a period of 20 years or longer.

Activities: The Study Center will provide leadership, mechanisms for control of program quality and implementation, management systems, and a focus for coordinating funding efforts. The Center's activities will include: (a) identification and recruitment of a reasonable array of participating individuals, organizations, agencies, firms, etc.; (b) creation of an operating organization; (c) identification and evaluation of the questions, health hazards, populations, geographic areas, etc., to be considered; (d) collection, analysis, and assessment of existing information; (e) design of study protocols; (f) estimation of costs of implementation of the protocols; (g) data processing; (h) review of efforts by peer and expert groups; and (i) communication by means of reports and other mechanisms.

The Center will conduct its own studies, will coordinate other studies, will convene meetings for planning and implementation, will establish internal and external review mechanisms and will encourage educational use of its efforts.

4. RESOURCES NECESSARY TO THE CENTER:

A. Planning Phase: (July 1, 1980, to October 1, 1980)

Personnel for the design of the long term studies. Office space to accommodate them. Ability to support some travel expenses for staff and consulting and collaborating groups.

B. Implementation Phase: (Starting October 1, 1980, and continuing for a period to be determined during the planning process)

Resource needs cannot be stated at this time. They will include personnel, office space, supplies and services, data processing capability, field work capability, travel capability, conference and consultation support, report preparation support and other resources.

C. Center Organization:

Immediately after approval of the formation of the BEVA Study Center, it is proposed that its Director be Leonard Laster, M.D., President, UOHSC; and its Deputy Director be Sonia Buist, M.D., Associate Professor of Medicine and Physiology in the School of Medicine. The Associate Director for Science would be Dr. Buist. To be named: Associate Director for Project Management and Finance and, possibly, an Associate Director for Data Processing. Other positions are yet to be determined.

5. FUNDING AND SOURCES:

Estimated Budget:

Planning Phase: $150,000

Implementation Phase: To be determined (could be in the neighborhood of $1 million per year).

Sources: Federal government - draft language of a bill now under consideration by the Appropriations Committee of the U.S. Senate includes a charge to the UOHSC and an appropriation of $150,000 for planning money.

Funding of the implementation phase would be proposed by Senator Hatfield in the development of the Federal budget for Fiscal Year 1981.

In addition, all collaborating organizations and agencies (including the UOHSC) would be expected to contribute resources and support as reasonable and feasible.
6. **RELATIONSHIP TO INSTITUTIONAL MISSION:**

The activities of the proposed BEVA Study Center would involve epidemiology, detection and control of human disease, formulation of public health and treatment programs, design and implementation of clinical and laboratory study protocols, analysis and interpretation of clinical and basic science data, use of the basic sciences to identify health hazards in the volcanic ash, and various related effects, including communication with the lay public. All of these activities are consonant and compatible with the mission of the UOHS to: provide high quality teaching, clinical care, and research related to human health and to animal models of human disease; and, insofar as possible, to be of additional service in promotion of the public good.

7. **LONG RANGE GOALS AND PLANS:**

A first goal of this proposal is to provide the Pacific Northwest with a focus of leadership to ensure an appropriate and well-designed study of the biological effects of volcanic ash. A second goal is to utilize the epidemiological, research and other clinical skills of the UOHS in an effort that would combine teaching, clinical care, research and service to the larger community. A third goal is to provide an opportunity for stimulating and enhancing collaborative efforts (a) within the Oregon State System of Higher Education, (b) among educational, social, governmental and private agencies and industrial organizations in Oregon and Washington, and (c) with analogous groups elsewhere in this country and in the world, for the betterment of humanity.

8. **ADDITIONAL COMMENTS:**

Although this effort would in all likelihood generate a public constituency and a public desire for its continuation, it must be understood that it would be a regional program and that it would depend on the Federal Government for its core funding.

Mr. Harms read the following certificate of recognition honoring Louis B. Perry:

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The members of the Oregon State Board of Higher Education express their deep appreciation to their esteemed colleague, Louis Perry, who is resigning from Board membership on June 30th.

A former president of the Board once observed that public service is one of the ennobling acts of citizenship. Lou Perry has given impressive testimony for this view. Despite the demands on his time, he has found time to serve the State Board, and the people of Oregon, with uncommon distinction and dedication for five years -- the last four as president of the Board. He brought with him remarkable talents:

* A quiet demeanor that has served as a steadying influence on the Board, keeping it on course.

* A patient, kind leadership that has encouraged the expression of ideas.

* A sensitivity that has respected the right of every voice to be heard.

* A dogged loyalty to excellence of purpose.

---
* A wealth of intellect and experience both in higher education and in private business that has given us valuable insights and perspectives.

* And also a cordiality that has touched everyone.

The Board, the Oregon State System of Higher Education, and the people of Oregon are indebted to Lou Perry for his willingness to share these abilities. He has been an eloquent advocate of higher education, and we all are the beneficiaries. The members of the Board are grateful for this leadership and for the opportunity to work with him and to know him as a friend. We wish him many happy days ahead.

ADJOURNMENT The meeting was adjourned at 1:55 P.M., P.D.T.

WILMA L. FOSTER, Secretary
Oregon State Board of Higher Education

Louis B. Perry, President
Wilma L. Foster, Secretary