MINUTES OF REGULAR MEETING OF THE
STATE BOARD OF HIGHER EDUCATION HELD
OCTOBER 10, 1986

Appreciation to EOSC

MINUTES APPROVED

CHANCELLOR'S REPORT
   Evaluation of President D. Gilbert, EOSC
   Seminar for New Administrators
   Introduction of New Staff
   Strategic Plan
   Academic Performance of Freshmen
   Legislative Visitation

New Program in Engineering Management, PSU

New Program in Public Policy and Administration, WOSC

Proposed Amendment of OAR 580-10-010, Residence Classification; 580-10-030, Determination of Residence; 580-10-040, Residence Classification of Aliens; § 580-10-041, Changes in Residence Classification

Approval of Preliminary Design for Oregon Police Academy, WOSC

Increase in Expenditure Limitation for Land Acquisition

Approval of Improvements to Hinsdale Wave Research Facility, OSU

University Hospital and Clinics Rehabilitation and Alterations, OHSU

Approval of Schematic Design for Eye Center, OHSU

Construction of Parking/Office Structure for Hospitals & Clinics, OHSU

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SUMMARY OF FACILITIES DIVISION ACTIVITIES, OFFICE OF ADMINISTRATION
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   Consulting Services, SOSC
   Silva Parking, UO
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   Consulting Services, OHSU
   Reroofing Projects (Ackerman Gymnasium & Hunt Hall Roofing Projects), EOSC
   OSU Crew Building Improvements Project, OSU
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ADJOURNMENT
STATE BOARD OF HIGHER EDUCATION
MINUTES OF REGULAR MEETING HELD IN MAIN LOUNGE,
HOKE CENTER, EASTERN OREGON STATE COLLEGE
LA GRANDE, OREGON

Meeting #541

A regular meeting of the State Board of Higher Education was held in the Main Lounge, Hoke Center, Eastern Oregon State College, La Grande, Oregon.

ROLL CALL

The meeting was called to order at 10:30 a.m., October 10, 1986, by the President of the Board, Mr. James C. Petersen, and on roll call the following answered present:

Mr. Robert R. Adams
Mr. John W. Alltucker
Mr. Gene Chao
Mr. F. David Crowell
Mr. Richard F. Hensley

Mr. Michael W. Hermens
Mr. Louis B. Perry
Mr. George E. Richardson, Jr.
Miss Mildred A. Schwab
Mr. James C. Petersen

Absent: Director Nelson was out of the state.

OTHERS PRESENT

Centralized Activities--Chancellor William E. Davis; Secretary Wilma L. Foster; W. T. Lemman, Executive Vice Chancellor; Lawrence C. Pierce, Vice Chancellor for Academic Affairs; Wil Post, Vice Chancellor for Public Affairs; John Owen, Vice Chancellor, OCATE; R. S. Perry, Associate Vice Chancellor, Administration and Planning Services; W. C. Neland, Associate Vice Chancellor, Facilities Division; Joe Sicotte, Associate Vice Chancellor, Personnel Administration; Holly Zanville, Associate Vice Chancellor, Academic Affairs; Virginia Boushey, Assistant to Executive Vice Chancellor; Davis Quenzer, Associate Vice Chancellor, Fiscal Policies; Roger Olsen, Director, OCATE; Jerry Casby, Assistant Attorney General; Kay Juran, Assistant Vice Chancellor, Public Affairs; Helen Holt, Management Assistant, Academic Affairs; Jim Sellers, Director of Communications; Pat Wignes, Assistant Board Secretary.

Oregon State University--President John Byrne; Graham Spanier, Vice President for Academic Affairs and Provost; Stefan Bloomfield, Assistant to the President.

University of Oregon--President Paul Olum; Richard J. Hill, Provost.

Oregon Health Sciences University--President Leonard Laster; Peter Wollstein, Interim Vice President, Finance and Administration; David Witter, Interim Hospital Director; Ralph Tuomi, Assistant Vice President for Facilities Management.
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Portland State University—Margaret J. Dobson, Executive Vice President; Gary Powell, Director of Business Affairs; Whitney Bates, President, Oregon Conference, AAUP; H. Erzurumlu, Dean, College of Engineering.

Eastern Oregon State College—President David Gilbert; James C. Lundy, Dean of Administration; James W. Hottois, Dean of Academic Affairs; Chris Tamarin, Assistant Professor; Jens Robinson, Dean of Education; Frank Keller, Dean of Administrative Studies; Sheryl Derdowski, Director of Personnel; Greg Malone, Institutional Research/Student Information Systems; J. F. McCarthy, Business Manager.

Oregon Institute of Technology—President Larry J. Blake, John H. Smith, Dean of Administration; Chris Eismann, Dean of Academic Affairs; Lars Svanevik, President, Interinstitutional Faculty Senate.

Southern Oregon State College—Interim President Ernest Ettlich; Ronald Bolstad, Dean of Administration; Sheldon Rio, Interim Dean, Academic Affairs.

Western Oregon State College—President Richard Meyers; Bill Neifert, Dean of Administration; Bill Cowart, Provost; John Minahan, Dean, College of Liberal Arts and Sciences.

Others—Robert W. Chandler, Chairman, Oregon Educational Coordinating Commission; Sherry Oeser, Executive Director, Oregon Student Lobby.

Appreciation to EOSC

Mr. Petersen thanked President Gilbert and his staff for the courtesies extended during the Board’s visit to Eastern Oregon State College. He said eight Board members had attended the various activities and participated in a number of different events.

Mr. Petersen then welcomed Mr. Robert Chandler, Chairman of the Oregon Educational Coordinating Commission, and Ms. Sherry Oeser, Executive Director of the Oregon Student Lobby, who were attending the meeting.

MINUTES APPROVED

The Board dispensed with the reading of the minutes of the last regular meeting held on September 12, 1986, and approved them as previously distributed. The following voted in favor: Directors Adams, Altucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.
Meeting #541

October 10, 1986

CHANCELLOR'S
REPORT
The Chancellor said he had completed the first evaluation of
President Gilbert upon completion of his first three years as
President of Eastern Oregon State College. He indicated a
formal summary of the report would be prepared and distributed
to the Board at a later time. He said President Gilbert's
leadership had been outstanding and he had certainly established
himself as the leader of the academic community, as well as a
leader in the community.

The Chancellor said that, in meeting with the county commis-
sioners and judges from other counties, the statement was made
that the counties formerly had been in competition with one
another and Eastern Oregon State College has served as a
catalyst to bring them together in a unified effort for the
economic development and cultural enhancement of the entire
region.

The Chancellor also stated he was extremely impressed with the
academic program at Eastern Oregon State College in many
ways. He said he believed it was even better than it was
perceived to be, either internally or externally. He commented
that Eastern Oregon State College, and the other state colleges,
had a primary mission for undergraduate instruction and service
to their regions and expansion and application of good scholarship,
with a selected emphasis on professional programs built around
a solid core of liberal arts study. Against those standards,
there is no reason that Eastern Oregon State College could not
be one of the premier institutions of its type in the nation—a
first-class state college serving particularly a sparsely-
populated rural community of some 42,000 square miles. It is
against those standards the institution should be judged in the
evaluation. He said it was making tremendous progress with
limited resources.

The Chancellor concluded by saying it had been a very inspira-
tional week and he had enjoyed it very much.

Seminar for
New Admin-
istrators
The Chancellor reported that the orientation seminar for new
administrators had been held at Oregon State University the
previous week. A detailed report of the proceedings will
be prepared. There were over 50 participants, including new
vice presidents, deans, department chairmen, and administrative
directors from all of the campuses. The participants will be
evaluating the experience, but the staff was very pleased with
the event.

The Chancellor said the seminar had included a review of a
number of things pertaining to the central office, central office
policies, and academic policies and procedures, utilizing the
various vice chancellors. The day concluded with an in-depth
-483-
program on affirmative action and commitment to equity issues. The high school recruiting film was shown, and recruiting staff members were involved throughout the day with the new administrators.

Introduction of New Staff

The Chancellor requested the presidents to introduce new staff members from their institutions.

President Byrne presented Graham Spanier, Provost and Vice President of Academic Affairs at Oregon State University. He came to Oregon State from the State University of New York at Stony Brook where he was Vice President for undergraduate studies.

President Gilbert introduced Jens Robinson, the new dean of the School of Education at Eastern Oregon State College and the unit designated as a Center of Excellence. He was formerly Superintendent of Schools at McMinnville. Frank Keller is the new dean of the School of Administrative Studies. He has been at Eastern Oregon State College for the past four years.

President Meyers presented John Minahan, the new dean of the School of Liberal Arts and Sciences at Western Oregon State College. He came to Western from a position as Vice President for Academic Affairs at Xavier University.

President Ettlich introduced Sheldon Rio, Director of the School of Science and Mathematics at Southern Oregon State College. He will serve as the interim dean of academic affairs at Southern.

Strategic Plan

The Chancellor announced that copies of two sections of the Strategic Plan had been distributed. One was a brief summary of the recommendations, and the other was the full plan. He said he was very pleased with the documents.

Dr. Pierce indicated the larger bound document was the one approved by the Board on July 18, 1986, with only a few typographical corrections and a new cover. He said the shorter document summarizes the longer version.

Academic Performance of Freshmen

The Chancellor referred to a report from the Office of Academic Affairs pertaining to the academic performance of the 1985-86 first-time freshmen and the effect of subject requirements for admission.

He said there was a 4% increase in all first-time freshmen from 1984-85 to 1985-86, with a 2.5% increase in Oregon first-time freshmen. Subject requirements may well have attracted more students and ones of better quality instead of driving people away.
The entering academic profile systemwide improved by 11 points, as measured by the College Board’s SAT mean combined score.

Dr. Pierce commented that these scores were for the first class to enter under the new entrance requirements. Nationally, the SAT scores remained exactly the same this year across the country. In Oregon, the scores of students entering the State System have increased dramatically, particularly those for female students. The mathematics scores also showed significant improvement, and the enrollment in college-level mathematics courses has increased by 18%.

The Chancellor then distributed copies of the 1986 average scores on the Scholastic Aptitude Test, as published in the Chronicle of Higher Education. In those states where 25% of the high school students took the College Board examination, Oregon ranks second only to New Hampshire in terms of the combined scores on the SAT. In mathematics, Oregon ranks the highest among those states.

The Chancellor said this was an outstanding record and the public schools were to be commended for the calibre of training they were offering in the college preparatory courses throughout the state.

The Chancellor reported that he and Vice Chancellor Post had been talking with legislative candidates from both parties throughout the state. More than 70 have been contacted, and others are scheduled within the next few days. The Chancellor said the sessions included a presentation of the budget requests forwarded to the Governor and a report on the progress of the State System since the last Legislative Session. The staff also responded to questions from the candidates.

He said there had been a very friendly atmosphere in these meetings and there had been no hostile situations. There had been a very great deal of interest in what is occurring at the institutions and a great deal of enthusiasm for the effort to retain Oregon students. There have been questions about any significant changes in the enrollment pattern and source of students.

The Chancellor said the morale was high on the campuses and he was very proud of the excellence and quality of the students coming from Oregon high schools and of the retention rate in the State System.
New Program in Engineering Management, PSU

Staff Report to the Committee

The Board's Office of Academic Affairs is forwarding a request from Portland State University for the consideration of the Committee on Instruction, Research, and Public Service Programs and the Board. Portland State University requests authorization to initiate a new instructional program which will lead to a MS degree in engineering management. A copy of the full report entitled, "New Program in Engineering Management, Portland State University," is on file in the Board's Office.

The program will be offered by the School of Engineering and Applied Science in cooperation with the School of Business Administration. The program is designed to prepare practicing engineers with technical backgrounds for the management of technical activities in a variety of environments. The program will provide experienced engineers a high quality graduate program and provide a professional forum for members of the technical and business communities in the Portland metropolitan area.

Resources to Offer the Program

Implementation of this program can be carried out with existing courses in engineering and business administration. Anticipated increased student participation during the second year will necessitate an additional faculty of 2.0 FTE; one full-time faculty in engineering who will also serve as program coordinator, and one full-time faculty in business administration. Beginning the second year of the program, a part-time secretarial position will be needed to assist the program coordinator. The program will require a small number of additional library acquisitions and increased supplies and services funds.

Program Review

The program request has been reviewed by the Board's staff, the Academic Council, and representatives of Oregon's independent institutions. The staff believes that the program is well designed and will serve an important need in the Portland metropolitan area. Most important, this program will strengthen both the School of Engineering and the School of Business, units identified in the Portland State University mission statement and by the Board for further development. Businesses employing engineers in the Portland area have written letters supporting this request. The proposed master's degree program in engineering management does not duplicate any other program in the state and has the support of the other two engineering schools in Oregon. In supporting the request, however, Oregon State University indicated that it would like to consider a similar program in
Corvallis sometime in the future. Because of the large number of professional engineers in the Portland area, it seems appropriate for the program to be developed at Portland State University.

Staff Recommendation to the Committee

The Board's staff recommended that the Board authorize Portland State University to initiate a new instructional program leading to a master of science degree in engineering management, effective Fall term 1987.

Discussion and Recommendation by the Committee

Dr. Pierce described the proposed program to the Committee and indicated staff members from the institution were available to respond to questions.

Dr. Margaret Dobson, Executive Vice President and Interim Vice President for Academic Affairs at Portland State University, said the proposal had been developed over a period of several years in consultation with industries in the Portland metropolitan area. The staff also considered the work done by Dr. Clifford Smith in surveying the needs of industry during the time that Dr. Smith was Director of CASEERI. This particular program is designed to meet one of the major needs identified by the top chief executive officers in industry in the Portland area. Their firms have employees who have spent several years as practitioners in the profession and now need management skills, both in the areas of advanced technology in their fields of engineering and in the management fields of business as they enter middle management positions.

Dr. Dobson then cited several studies which verified the need for this type of training for employees in entry-level management positions.

Dr. H. Erzurumlu, Dean of Engineering and Applied Science at Portland State University, said Dr. Pierce and Dr. Dobson had given a very comprehensive review of the proposed program. He said the CASEERI study indicated that 28% of the respondents wanted an engineering management program.

Dr. Erzurumlu said, in seeking advice and support for this program, he was told by people in the business community, industry, and government agencies this proposed program had a unique strength because it combined the expertise of the schools of engineering and business on an equal basis. Other programs often are presented through only one of the two schools.
Mr. Perry inquired whether a formal market survey had been done, and Dr. Erzurumlu replied that the CASEERI study done in 1985 was the major market survey in the Portland area. It substantiated the need which was believed to exist. He indicated that nationally the enrollment in engineering management programs was between 2% and 3% of the active engineering population. The membership of professional engineering societies in Portland is approximately 8,000 for the three-county area. This number was discounted to 5,000 because some members are not necessarily active or may belong to more than one organization. Even with the more conservative figure, it is anticipated the demand, according to the national norm, would be greater than the initial capacity of the program.

Dr. Erzurumlu responded to a further question from Mr. Perry with respect to the coordination of this program with those of Oregon State University, OCATE, and the Tektronix programs. He said he was working very closely with Dean Burgess of the School of Engineering at Oregon State University, and Dean Burgess has indicated his full support for the proposed program. The University of Portland has had a program at the undergraduate level as an option in engineering. It is referred to as an engineering management option, but the institution does not have a master's degree program. The Executive MBA program through OCATE is supported by the three universities, but it addresses the top-level executives and their needs. It is not necessarily designed for technical people. The proposed program at Portland State University would require that candidates be engineers or technically oriented people. It addresses individuals who are aspiring to become managers or have just entered management and there is also a different mode of delivery in the two programs.

Dr. Erzurumlu said this type of program had been needed for some time. The support, strength, confidence, and cooperation with the School of Business, now make it possible to respond to the need.

In response to a question from Mr. Hensley, Dr. Erzurumlu indicated there was no conflict with the 2+2+2 program of other institutions in the Portland area. The 2+2+2 program is specifically in the technical areas for electrical and electronics types of degrees. It does not address any aspects of management.

Mr. Adams inquired whether the curriculum of the proposed program was designed or patterned after the other somewhat similar programs throughout the country.

Dr. Erzurumlu said the proposed program was designed to correspond very closely to the national norms in terms of its components and the mix of classes.
Mr. Adams then asked about the extent of the training included in the curriculum which would focus on the people-to-people relationships, stresses, and other things managers face outside of the technical aspect of their work.

Dr. Erzurumlu stated there was substantial latitude in the number of electives which could be used in designing a program to meet those needs. In addition, the core of business courses includes some of these elements.

The Committee then discussed the aspirations which Oregon State University might have in regard to this kind of program.

Dr. Pierce said Oregon State University had an industrial management program which had some similarity to the proposed program. He said it was his understanding Oregon State University was satisfied to stay with its industrial management program for the time being but, in supporting this program, did not want to preclude the option of offering managerial-type training for engineers at some future time. Dr. Pierce said that, with the heavy concentration of engineers in the Portland area, it seemed appropriate for Portland State University to develop this program initially.

Mr. Perry said the State System had experienced difficulties during the last ten years in terms of reduced funds and the inability to fund faculty salaries adequately. In part, this is due to the number of people and the programs offered. He said he was not denying the need for the proposed program, but the Board's number one priority with the Legislature is faculty salaries. For that reason, the Board must be careful of duplication; at the same time, the need cannot be ignored. He said this was the reason he had inquired about the market survey in order to be certain the need was solid. The Board then can go to the Legislature and justify the program, saying that there is no duplication at the present time and the Board is still standing firmly behind the necessity to hold down the number of faculty in order to provide adequate salaries to the faculty members who are in the State System.

Mr. Hensley referred to the engineering report done two years ago which commented on the need to improve existing staff and programs. He said it had been his observation that Portland State University had responded to these requests in a very diligent manner and had improved its programs. The report also stated that any new expansion in engineering fields should be in the area of meeting the needs of the Portland tri-county area. He said he believed the proposed program did follow the recommendations of that report.
Dr. Erzurumlu indicated that the 51 hours of approved graduate courses required for the degree was comparable to the other master's degree programs at Portland State University. He also described further opportunities available in the program for training in the people-to-people management field. The project requirement for the master's degree will be designated in line with the candidate's field of expertise and will synthesize many of the courses taken during the program. It will be a written report evaluated by a committee in the school.

Mr. Petersen commented that students at Oregon Institute of Technology had stated during a panel discussion there that they were more interested in technology and not in the courses dealing with personnel relationships. For that reason, he said he would question whether the Portland State University students would take courses of that type if they were electives rather than being required in the engineering management program.

Mr. Hensley said he would expect the students at Portland State University would fall into the category of beginning or experienced managers who would be eager to improve themselves in the theory of people management.

Mr. Hensley asked whether the institution would seek accreditation for this program and was told no specific request for accreditation was anticipated at this time because the courses come from the schools of engineering and business which are both accredited. This would be consistent with the national norm.

After further discussion and assurances with respect to the requirements related to behavioral science and the management of organizations in dealing with people, the Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

Mr. Adams presented the report and recommendation of the Committee.

Mr. Alltucker asked about the emphasis of the proposed program and whether it was aimed toward the management of engineering organizations, the management of the engineering process, the management of the engineers themselves, or all three.
Mr. Adams said it was his understanding there is a combination of engineering, business, and people-type courses. There is a required core of courses from business and from engineering and a certain number of electives. It is a program to fill the gaps for people who feel they have deficiencies in their present position in life. It reflects engineering, business, and people management.

Dr. Pierce said the students in this program will be trained engineers who have some management responsibilities but have no training in management. The course work will give them that level of management to enable them to carry out their tasks as project managers more completely. They will be middle level engineers who need some management skills to carry out their jobs.

Mr. Chao said he could attest to the need because most people entering the technical field are not exposed to the issues of personnel management or project management as well as they should be. He asked for a brief synopsis of the discussion on duplication.

Dr. Erzurumlu repeated his statements to the Committee concerning the University of Portland's program and the Executive MBA program through OCATE. With respect to other programs that exist, or may exist, elsewhere in the state, Dr. Erzurumlu said there were no other programs in the State of Oregon that were similarly designed for this purpose.

Mr. Chao also inquired about the market surveys and was given a brief summary of the information presented to the Committee on the anticipated demand.

Mr. Petersen asked whether there were any assurances that the need would continue once the initial group of students had completed the work.

Dr. Erzurumlu cited national data indicating a steady state enrollment demand of approximately 100 students. The proposed program will have a maximum enrollment of 30 during the next five years. This will lead to selective admissions for the degree.

Mr. Alltucker commented that this program is aimed at middle management in the Portland area for people who already have bachelor's degrees. It fills a need for the geographically-bound person. With that understanding, he said he would vote for the program.

The Board approved the Committee recommendation as presented, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.
New Program in Public Policy and Administration, WOSC

Staff Report to the Committee

The Board's staff is forwarding a program authorization request from Western Oregon State College for the consideration of the Committee on Instruction, Research, and Public Service Programs and the Board. Western Oregon State College requests authorization to initiate a new instructional program which will lead to a BA/BS degree in public policy and administration. A copy of the full report entitled, "New Program in Public Policy and Administration, Western Oregon State College," is on file in the Board's Office.

The objective of this new program is to prepare individuals to deal with the different types of problems which they will encounter as intermediate level managers in public service and related agencies. The program also aims to offer a broad liberal arts preparation to those persons currently employed in administrative positions in the Salem area who need knowledge and training in public policy and administration. The addition of this program will enhance the opportunities for employment and advancement that will be available to Western Oregon State College's students and residents of the Salem area.

Resources to Offer the Program

Implementation of this program will require an additional 2.0 faculty in the first four years. An annual $5,000 increase in the library budget for each of the first four years will be needed to adequately support the program. A modest increase in supplies and services resources will also be needed.

Program Review

The program request has been reviewed by the Board's staff in consultation with the Academic Council and representatives of Oregon's independent and community colleges. In general, Western's proposed BA/BS program in public policy and administration is supported by the other institutions, none of which indicated that the program would adversely affect its own program. The program does duplicate the undergraduate public administration program at the University of Oregon. The program would support Western's mission to provide educational programs for citizens in the Salem and Mid-Willamette Valley area. In reviewing the proposal, the staff was primarily concerned with the adequacy of staffing for the program and the effects this new program would have on Western's efforts to strengthen staffing in two of its newest and fastest growing programs, business administration and computer science.
The staffing issue is a difficult one because it is unclear whether the program or the faculty comes first. At this time, Western has no faculty with degrees or specializations in public administration. The proposed program would rely heavily on the faculty in business administration (who are already overburdened) and faculty in the arts and sciences. The proposal says that the first Ph.D. in public administration would be hired in the second year of the program and a second Ph.D. in the third year. The policy of the Board's Committee on Academic Affairs, adopted in the late 1960's, was that regional institutions should have two or three persons holding the doctoral degree before they request departmental majors in a field of study. This proposal does not meet that requirement, although Western has indicated that it plans to hire the required staff in the future.

The other issue is whether Western can afford to divert resources into a new public administration program when it is still short of staff in both its new business administration and computer science programs. In the last two years, additional faculty have been hired in business administration and computer science. With over 400 majors in business, however, additional faculty will have to be hired to adequately meet the demand for classes in business administration. And it is still uncertain when and if Western will be in a position to seek accreditation for its business program. If the resources are diverted to hire staff in public administration, it will probably take Western longer to fully staff its business programs and to meet accrediting standards. Because of its rapid enrollment growth, Western is also having problems meeting the demands for classes in liberal arts and in education.

Staff Recommendation to the Committee

The Board's staff recommended that the Board authorize Western Oregon State College to initiate a new instructional program leading to a BA/BS degree in public policy and administration when the following conditions are met:

1. Western receives the Board's Committee on Instruction's approval of a faculty staffing plan for its programs in business administration, computer science, as well as public administration. The plan should include provisions for having a minimum of two faculty with Ph.D.'s in public administration and policy on campus before starting the new program.

2. Western receives the Board's Committee on Instruction's approval of a plan showing how and when it will be able to meet the accreditation requirements for its undergraduate program in business administration.
Discussion and Recommendation by the Committee

Dr. Pierce reviewed the staff report and recommendation to the Committee and indicated that representatives from Western Oregon State College were present to respond to questions.

Mr. Perry asked whether there had been any discussion with personnel at Willamette University concerning the effect of the proposed program at Western Oregon State College on the graduate program of the Atkinson School at Willamette University. He said he understood Willamette was having some difficulty in getting students for the graduate program.

Dr. Pierce indicated the two institutions had discussed the program at Western Oregon State College, and Willamette University supported the proposed program. The people at Willamette may view the program at Western as a feeder program to their graduate program. He said the two programs were conceived quite differently. The Atkinson program is in a school of administration with a highly professional, financial orientation. The program at Western Oregon State College is an undergraduate liberal arts program designed to provide broad training for people entering public service. The two programs are compatible and not at all duplicatory. He said Western Oregon State College has done an excellent job of correlating programs, not only with Willamette University, but with Chemeketa Community College, Portland State University, and the University of Oregon.

Mr. Adams inquired about the number of people in the University of Oregon program and its success. Dr. Richard Hill said the enrollments in that program at the undergraduate level have declined, but not dramatically. There are approximately 50 majors in that program who typically go into entry-level managerial positions in city and county governments. The demand for the program seems to have stabilized. In addition, the University of Oregon has a master's program with 25 to 30 students each year. The program tends to attract older people who are considering career changes.

Mr. Adams commented that there seemed to be duplication between the programs at the University of Oregon and Western Oregon State College. Dr. Pierce said they were both undergraduate liberal arts programs rather than undergraduate professional programs. However, they deal with two different constituencies. The students at Western would be primarily employees in state government who were actually working in Salem. At the University of Oregon, the students tend to be undergraduates interested in public policy and social concerns or people from the community coming back to school to train for some professional activity or to change careers. The structure would be quite different.
Dr. Hill said the possibility of delivering the University of Oregon's program in Salem had been explored in 1973. There was some opposition at that time to the proposal, even though there was a solid market for such a program in the Salem area.

Mr. Hensley then requested Dr. Bill Cowart, Provost at Western Oregon State College, to address the staff recommendation in terms of faculty improvement and the issue of accreditation.

Dr. Cowart said the intention would be to recruit one Ph.D. in public administration by September 1987 for a year of planning and development. A second Ph.D. would be employed during that year, with the first students admitted in September 1988. Dr. Cowart said the computer science program was now in excellent condition because a significant investment had been made in faculty, equipment, laboratory space, and software. He distributed a report giving the details of the improvements in computer science.

Dr. Cowart said accreditation through the American Association of Colleges and Schools of Business would involve a five-year plan. He indicated that Dr. John Minahan already had taken an institution through AACSB accreditation and this experience would be invaluable in achieving accreditation. Dr. Cowart said he had discussed extensively with President Meyers the resources that must be committed to the business program and the necessary coordination with the overall general development of the institution which must occur simultaneously.

There was a brief discussion of the housing shortage at Western Oregon State College. This would not be a factor since the proposed program would be off-campus for people in the Salem area. In addition, a significant portion of the students in all programs commute from outside the Monmouth area.

Mr. Hensley then requested further information concerning the type and number of students who would enter the program. He said the data in the report gave the number of state employees but did not give the specific number or groups of prospective students.

Dr. Cowart said the general survey to identify a pool of people was included in the request but the detailed survey had not been done. The figures represent a general, broad type of estimate. He then introduced Mr. Richard F. Robert, Executive Director of the Board on Police Standards and Training, to comment on the interest of that group in this type of training.
Mr. Robert thanked the Board for its support of the Police Academy at Western Oregon State College. He said he had just returned from a national meeting of law enforcement agencies and Oregon was unique in all the states that offer law enforcement services in having a central academy located on a campus. This arrangement offers a unique opportunity for Oregon to enhance its law enforcement program and law enforcement offerings by tying them in with a more professional atmosphere in an academic environment.

Mr. Robert emphasized the need for a new department offering a broader training than that of law enforcement or corrections. He said the proposed degree in public policy and administration would provide this broad background and would offer an opportunity for those currently in law enforcement to enhance their careers. This proposed program is one avenue by which the Board can help to assure that the best people are in the various law enforcement positions in the State of Oregon. He commented that five of his 29 staff members had enrolled immediately in programs at Western Oregon State College. Two of the professional staff are taking additional training toward other degrees, and three of the support staff want to obtain a degree. He then suggested some of the possible ways to involve law enforcement officers in the programs at Western Oregon State College.

Dr. Minahan, Dean of the School of Liberal Arts and Sciences, said the program was not expected to be very large. The students would be primarily part-time, in-service people who would take several years to complete the program. The program would start gradually beginning with the recruitment of staff. He indicated that additional faculty would help to reinforce other areas. Dr. Pierce added that the staffing was complicated but the entire staffing pattern would be strengthened substantially prior to the initiation of this program.

Mr. Hensley suggested that the Committee request staff to review the two documents on the five-year plan leading to accreditation and on the status of computer science, then make recommendations at the December meeting on the final proposal to the Board.

Dr. Pierce said he would hope that the Committee would give contingent approval of the program, subject to the conditions stated in the recommendation. He said he would review the two documents and request additional information from the institution on the survey of need requested during the Committee discussion. Final approval would be requested at the December meeting if all of the conditions had been met.
Mr. Adams said he was not sure he would be willing to accept the proposal even on a conditional basis at the present time. In addition to the things mentioned by Dr. Pierce, he said he would like to see more specifics on the issue of duplication and comparison with existing programs.

There was a brief discussion of the impact a delay would have on the national search for staff. It was suggested that some of the preliminary steps might be taken for that search prior to approval of the program.

Mr. Petersen pointed out the necessity to justify any duplication in connection with requests during the Legislative Session. He said he was concerned with the proximity to the business program at Oregon State University.

Dr. Pierce indicated all of the information would be brought to the Committee at the December meeting.

The Committee tabled the request for further consideration at the December Committee meeting.

**Board Discussion and Action**

Mr. Hensley reported that the Committee had tabled the request until the December meeting in order to provide an opportunity for review of the materials submitted to the Committee and for preparation of responses to additional questions raised during the discussion.

**Staff Report to the Board**

At the regular meeting of the Board on June 20, 1986, it was reported that on June 4, 1986, the Oregon Court of Appeals had rendered an opinion in the case of Baillie v. State Board of Higher Education. The Court held that the State Department of Higher Education has no legitimate purpose in classifying some students as nonresidents for purposes of tuition solely because they receive financial support from their nonresident parents. The Court acknowledges the state's valid interest in providing tuition subsidies only to bona fide residents, but it concludes that the distinction between unemancipated and emancipated residents is not reasonably related to that goal.

Although the decision renders irrelevant the portion of our residency rules which address emancipation, the Court also emphasized that "source of support" may be considered along with other factors in determining whether a student is a bona fide resident.
The substantive amendments proposed herein respond to the directives of the Court by removing reference to emancipation and specifying in more detail the factors considered in classifying students as residents for instruction fee assessment purposes. Editorial amendments are proposed to clarify the intent of the rule. The amendments have been prepared with the assistance of the Department of Justice, have been reviewed by the institutions, and were presented for a public hearing on September 18, 1986, at 9:00 a.m.

Lucille R. Kaplan, Director, and David H. Shoup, Student Defender of the Office of Student Advocacy at the University of Oregon, gave testimony at the September 18, 1986, hearing calling for the deletion of language referring to location of source of support in classifying student residency ("...sources of financial support, including location of source of support and amounts of support...`). They argued that "...the language is flatly inconsistent with the decision in Baillie," and that "The inclusion of the phrase 'location of source of support' could result in the levying of nonresident tuition charges against students who otherwise would be bona fide residents for tuition purposes."

The testimony was carefully reviewed by staff and counsel. Since the Court clearly emphasized that "source of support" may be considered along with other factors in determining whether a student is a bona fide resident, it was concluded that the objection is not warranted since the source of financial support is but one relative objective factor listed in the revised rule to be taken into consideration in determining the residence of the student. As such, source of support can demonstrate, when considered along with other factors, that the student has not established a fixed and permanent residence in Oregon with no intention of changing residence to outside the state after completing attendance at a Department institution.

**Staff Recommendation to the Board**

It was recommended that the Board adopt the following amendments to OAR 580-10-010, Residence Classification; 580-10-030, Determination of Residence; 580-10-040, Residence Classification of Aliens; and 580-10-041, Changes in Residence Classification.
Determination of Residence

580-10-030  (1) All students shall be classified by the several institutions for admission and instruction fee purposes as resident or nonresident students except students attending a summer session of an institution under the Board's control.

(2) For purpose of this Division of the Administrative Rules, Oregon residence means a bona fide fixed and permanent physical presence established and maintained in Oregon, with no intention of changing residence to outside the state, after completing attendance at a Department institution. Determination of residence shall be based on consideration of all relevant objective factors, including but not limited to: abandonment of prior out-of-state residence; history, duration and nature of noneducational activities in Oregon; sources of financial support, including location of source of support and amounts of support; location of family; ownership of real property; presence of household goods; filing of Oregon income tax return; and place of vehicle and voter registration. Residence is not established by mere attendance at an institution of higher education and physical presence in the state while attending such an institution. [Factors to be considered include but are not limited to: abandonment of any prior out-of-state residence, rental or purchase of a home, presence of family, presence of household goods, length of time in state, nature and permanence of employment, sources of financial support, ownership of property, place of voting, and payment of Oregon personal income taxes.]
{(2)- (3) The same criteria will be used to determine whether a resident who has moved has established a non-Oregon residence.

(3) If institutional records show that the residence of a student or the student's legal custodian, or of an emancipated student, is outside of Oregon, the student shall continue to be classified as nonresident until entitlement to resident classification is shown. The burden of proof will be upon the student to show that the classification should be changed.

(4) In determining the residence classification of any person, recognition is to be given to the principle that residence is not established by mere attendance at a college or university.

(5) A [an emancipated student who begins] began residing in Oregon at least six months prior to the time of initial registration shall be considered a resident for purposes of the instruction fee if the student has not attended an Oregon institution of higher education, either public or independent, including a community college, during any part of the six-month period and the student also qualifies as an Oregon resident under the other requirements of section (2) of this rule.

(6) An emancipated student Notwithstanding section (5) of this rule, a student who resides continuously in Oregon for twelve consecutive months and also qualifies as an Oregon resident under the other requirements of section (2) of this rule shall be considered a resident for purposes of the instruction fee.

Residence Classification of Aliens

580-10-040 (1) An alien holding an immigrant visa or an A, E, G, I, or K visa, or otherwise admitted for permanent residence in the United States, shall be regarded as a citizen for the purpose of determining residence effective with the date of receipt of the immigrant visa.

(2) Notwithstanding rules 580-10-040, 580-10-030 and 580-10-041, an alien possessing a nonimmigrant or temporary, i.e., B, C, D, F, H, J, or L, or M visa cannot be classified as a resident.

Changes in Residence Classification

580-10-041 (1) A student enrolling as an entering freshman within one year after graduating from an Oregon high school with at least one year of regular attendance shall be considered a resident student. If the student transfers to an institution outside of Oregon and later seeks to enroll again in an Oregon Department institution, the residence classification shall be reexamined and determined on the same basis as for any other transfer student.
(2) A student whose nonresident legal custodian establishes a permanent Oregon residence during a school term shall be entitled to register as a resident student at the beginning of the next term.

(3) Once established, residence classification is presumed so long as the student remains in continuous academic year enrollment in the classifying institution.

(4) A [unemancipated resident] student enrolled in a Department institution, who remains in this state after Oregon-residence parents or legal guardian move from the state, shall retain resident classification so long as attendance (except summer sessions) at an institution in Oregon is continuous.

(5) Any student who seeks residence fees under these rules must complete and submit a notarized Residence Information Affidavit by the last day to register for the term in which recategorization is sought.

Discussion and Recommendation by the Committee

Ms. Boushey presented the staff report and recommendation to the Committee.

Mr. Chao urged that OAR 580-10-041(3) and (4) be clarified further because to an untrained person more definition regarding what constitutes attendance and full-time or part-time residence would be useful.

Mr. Lemman said it would be possible to modify the wording since it could be argued that the two paragraphs were somewhat redundant. He said there was some difference in that paragraph 3 establishes a presumption which still would require analysis or could be rebutted. Paragraph 4 states that a resident student shall remain a resident for fee purposes, if the student's parents or legal guardians move, as long as the attendance of the student is continuous. This paragraph would not have a rebuttal presumption. Mr. Lemman said the paragraphs almost certainly were inserted as a result of problems which had arisen in the past for which interpretation was needed. Although these paragraphs could be combined, Mr. Lemman said he would be reluctant to do that without an opportunity to discuss the matter with the residence committee group.

Mr. Alltucker referred to the first sentence in OAR 580-10-030(2) and said it appeared to be virtually unenforceable.

Mr. Lemman said, if there were no evidence to indicate intent to change residence after completing attendance at an institution, the resident classification would stand.

Mr. Alltucker asked whether it would be possible to collect the higher tuition if the student left right after graduation.
Ms. Boushey explained that the classification hinges on the intent at the time. The next sentence in the paragraph gives the determining factors considered in evaluating the intent. The court has indicated the provisions are appropriate.

Mr. Chao said he agreed the language was not only unenforceable but really was an inappropriate position for the Board to take. He said people should stay in Oregon because they want to, not because they are going to pay a penalty if they leave.

Ms. Boushey said the effect of striking the provision might be to eliminate out-of-state residence as a classification. Mr. Lemman then asked Mr. Casby to comment on the question of whether the phrase "with no intention of changing residence" was unenforceable and unnecessary, or even desirable.

Mr. Casby said the language reflected one of the traditional considerations in determining both questions of residence and of domicile, which are interrelated concepts. One of the accepted elements of residence or domicile is that it is more than just temporary. He said, as a practical matter in resolving disputes, this was not a particularly useful concept. However, he did not think it would be possible to have an issue where residence was in question without having that element present.

Mr. Chao asked if there might be another way to phrase the requirement.

Mr. Alltucker said the purpose of the rule was to state that a student who is, or intends to be, a citizen of Oregon would not be charged out-of-state tuition. He proposed stating that, unless the student finds employment and works in the state for at least two of the five years after graduation, there would be an automatic lien against earnings and the state would collect the additional nonresident tuition.

Mr. Casby said the intent was that in order for a student to pay in-state tuition, that student must be a resident. The problem is in determining what is, in fact, a resident, and this is indicated by certain specific factors. However, some of those factors are relatively easy to accomplish, so the law traditionally has attached the concept of no intention of changing residence. In any subsequent challenge to the rule, this would be a necessary element to convince the court that the purpose was to determine residence. This concept has not been an inefficient aspect of any of the hearings held to determine residence classification.
Mr. Lemman said the language was referring to individuals who were presumptively nonresidents. These persons have graduated or come from other states, and this is prima facie evidence of nonresident status. They are trying to overcome that evidence by establishing the fact of an intent to remain.

Mr. Casby said there could be many valid reasons why someone, despite all good intentions to the contrary and for reasons unconnected to that person's present intentions, would change residence. The court probably would not allow the question of residence at the time of attendance in school to be tested by what happened after that attendance was completed.

Mr. Richardson said perhaps the issue could be addressed in two ways: (1) to deal with those individuals who are obviously residents, and (2) to deal with students who have not resided in the state for a certain number of months prior to enrolling in an institution and would be subject to this type of policy.

Ms. Boushey pointed out that in practice there are rules in addition to this administrative rule which are the implementing rules applied by the institution.

The Committee referred the matter to the Board for consideration after preparation of possible alternative language.

Board Discussion and Action

Mr. Lemman summarized the report and Committee discussion. He explained that, as a matter of practice, the question of intent never arises if a student applies to an institution and shows an Oregon address and submits a transcript from an Oregon high school or other Oregon college and if the student is transferring without interruption of residence. That individual is prima facie an Oregon resident. The necessity for this particular rule is for students who are seeking to be declared residents who otherwise would be presumed to be nonresidents.

Mr. Lemman said that, after consultation with Mr. Casby and others, he believed it would be unwise to try to rewrite an administrative rule in haste under these circumstances. He said he believed the Committee's recommendation would be that the rule be adopted as written, with the understanding that the staff would present in the near future clarifying language to comport with the Committee's wishes in these two areas of concern.

The Board approved the recommendation of the Committee as stated by Mr. Lemman, and on roll call vote, the following voted in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None. -503-
Meeting #541

October 10, 1986

Approval of Preliminary Design for Oregon Police Academy, WOSC

Staff Report to the Committee

The Board Police Standards and Training and Western Oregon State College, with the assistance of SRG Partnership, P.C., Architects, have completed preliminary design studies for facilities for the Oregon Police Academy on the campus of Western Oregon State College.

The facilities, to be developed as an addition to Arbuthnot Hall, will provide approximately 24,000 gross square feet of new facilities for an estimated direct construction cost of $1,778,000 out of the total project authorization of $2,000,000. The project will be funded from proceeds of Article XI-F(1) bonds, with the debt to be retired over a 20-year period by payments from the Academy.

The facilities will be contained in a two-story addition placed perpendicularly to the existing Arbuthnot Hall. Spaces will include 5,300 square feet of training facilities, 5,800 square feet of administrative space, 3,700 square feet of physical training facilities, a firing range, and related facilities.

The structure will consist of steel and concrete with a brick veneer. Primary utility services will be supplied from the Western Oregon State College central systems.

Approval of the preliminary design will be requested, together with authorization to proceed to construction of the structure.

Summary

Project - WOSC Addition to Arbuthnot Hall for OPA

Architect - SRG Partnership, P. C., Portland

Board's priority - No. 14, Auxiliary Enterprises, 1985-1987

Legislative authorization - Expenditure authorization by State Emergency Board, May 9, 1986

Estimated total project costs $2,000,000

Estimated direct construction costs $1,778,000

Tentative schedule:
   Begin construction - March 1987
   Completion - October 1987

Financing plan:
   Article XI-F(1) bonds $2,000,000

   Total $2,000,000
Staff Recommendation to the Committee

It was recommended to the Committee and the Board that Board staff be directed to acknowledge acceptance of the preliminary design for the Addition to Arbuthnot Hall for the Oregon Police Academy, Western Oregon State College, and to instruct the project architect to proceed with preparation of final design documents and construction of the Addition within a total project budget of $2,000,000.

Discussion and Recommendation by the Committee

Mr. Alltucker inquired whether the essential design for this facility came from the state police.

Mr. Neland said the Board on Police Standards and Training developed, with the assistance of an independent consultant, a program which stated their needs. It could not be accomplished with the budget approved by the Legislature. There was a substantial amount of negotiation involving both the staff at Western Oregon State College and the members of the Board on Police Standards and Training, and a compromise has been reached. The facility conforms to the needs and standards of Western Oregon State College and could be used by the institution if at any time the arrangement with the Police Academy were abandoned.

Mr. Chao said he hoped the construction costs would be held within 5% of the estimate and further that architects whose estimates exceed that percentage would not be employed on future projects.

Mr. Neland commented that recent experience has been relatively good with respect to estimates versus bids.

The Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

The Board approved the Committee recommendation, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.

Staff Report to the Committee

"Notwithstanding any appropriations or monies made available by law or from other sources unless otherwise authorized by the Emergency Board, there are established maximum limits for expenditures for the acquisition of land and for the planning,
constructing, altering, repairing, furnishing and equipping of buildings and facilities for the Department of Higher Education as follows:

Section 2(1) establishes a limitation on the acquisition of land at $500,000 for the 1985-1987 biennium.

It has been determined that the September 12, 1986, authorization by the Board to acquire a parcel of land from the Northwest Christian College for parking and housing at the University of Oregon for $500,000, as well as other acquisitions which may be required in the remainder of this biennium, will require an increase in the expenditure limitation to $1,250,000.

In recent biennia the Board has requested and received an expenditure limitation of $500,000 in a biennium for land acquisition for the auxiliary enterprises, and that limit has been adequate. However, during the current biennium two large acquisitions have occurred: the exchange of land at Portland State University which involved the purchase of additional adjacent land for $400,000; and the University of Oregon purchase recently approved for $500,000.

Therefore, authorization is requested for Board staff to approach the State Emergency Board at its November 6-7, 1986, meeting for an increase in the appropriation from $500,000 to $1,250,000 to permit completion of the approved purchases, and to provide opportunity for other smaller purchases which may yet occur within this biennium.

Staff Recommendation to the Committee

It was recommended that the Committee and the Board authorize Board staff to seek the approval of the State Emergency Board at its November 6-7, 1986, meeting to increase the expenditure limitation as set out in Section 2(1), Chapter 640, Oregon Laws 1985, for the acquisition of land from Other Funds from $500,000 to $1,250,000.

Discussion and Recommendation by the Committee

The Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

Mr. Lemman presented the report and Committee recommendation.

The Board approved the Committee recommendation, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.
Approval of Improvements to Hinsdale Wave Research Facility, OSU

Staff Report to the Committee

Oregon State University's College of Engineering has received notification of a grant from the U.S. Office of Naval Research (ONR) in the amount of $8,500,000 to conduct research involving the University's Hinsdale Wave Research Facility (WRF). Included in the grant are funds which, together with other resources available to the University, will provide additions and improvements to the Wave Research Facility necessary to carry out the ONR grant.

The work will be carried out in two phases. The initial phase, which is required to be completed in mid-spring of 1987 involves the construction of 100x125 foot wing on the east side of the present wave flume. The addition will contain a rectangular basin 60x87 feet, with a depth of five feet.

Phase II, to be carried out in 1987-88, will provide an extension to the present wave flume cover 150 feet to the north and 125 feet to the south.

Both Phases I and II will contain provisions for cranes to be provided separately.

The estimated cost of Phase I is $251,000, of which $100,000 will be provided from grant funds; $84,000 from resources in the Electrical and Computer Engineering Building Project which has been earmarked for replacement facilities in wave research; and $67,000 from other institutional resources. Phase II is estimated at $357,000, and will be funded totally from the ONR grant.

The University anticipates the cranes will be contributed.

Approval is requested to proceed through construction of the Phase I and II improvements for an estimated project cost of $608,000. Approval of the State Emergency Board will be required before a construction contract can be awarded.

Staff Recommendation to the Committee

It was recommended that the Committee and the Board approve Phase I and II improvements to the Hinsdale Wave Research Facility, Oregon State University, in the amount of $608,000; that Board staff be authorized to direct the architectural consultants to complete construction documents and proceed to bid and contract; and that Board staff be authorized to seek the approval of the State Emergency Board to establish an expenditure limitation of $524,000 of Other Funds, which together with $84,000 of previously authorized capital construction funds, will provide the project financing.
Discussion and Recommendation by the Committee

The Committee recommended that the Board approve the staff recommendations as presented.

Board Discussion and Action

Mr. Lemman presented the Committee report and recommendation. In response to a question concerning future operating costs, he indicated these costs were paid from charges made to the various research grants which use the facility.

The Board approved the Committee recommendation, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.

Staff Report to the Committee

In establishing expenditure limitations within Chapter 640, Oregon Laws 1985, the 1985 Legislature limited approvals for specific projects in the hospitals and clinics program for rehabilitation and alterations to $1,350,000 (Section 2(5b)), but placed in companion legislation (Chapter 805) substantial Article XI-F(1) bonding capacity to enable the Oregon Health Sciences University to move ahead on specific projects with the prior approval of the State Emergency Board.

Subsequently, on December 6, 1985, the Emergency Board authorized the filing of an application with the U. S. Department of Commerce for a $10,000,000 construction grant for rehabilitation and alterations in the hospitals and clinics, and again directed the University to return for specific project approval. The grant, in its full amount, has been received.

Two other events are important to the Committee and the Board in consideration of this item. A campaign to raise funds for the Pediatrics Intensive Care Unit (PICU) in the Doernbecher Hospital portion of University Hospital South was undertaken, and that campaign by the Doernbecher Guild, together with other gifts to the hospital and the Oregon Health Sciences University Foundation for use in Doernbecher Hospital, have amalgamated to $1,250,000.

Finally, on July 18, the Board approved the Clinical Facilities Framework Plan which provides the comprehensive and longer range planning which had not been available to this Board or the Legislative Assembly.
The package to be considered in this request to the Board involves nine elements of rehabilitation and alterations within the hospitals and clinics for a total cost of $17,195,000. A brief description of each project follows, together with one or more citations to references in the Capital Development Plan for University Hospitals and Clinics. The Clinical Facilities Framework Plan and the Capital Development Plan may be referenced both for an overview of these projects, as well as more specific information.

The first three projects received schematic design approval at the June 20, 1986, Board meeting:

1. Remodel Floor 10A, University Hospital South: This project remodels a substandard inpatient nursing unit to compliance with current standards; returns the space to inpatient medical nursing care. (Project 21, Pages 34-35; 82-83)

2. Remodel Floor 5A, University Hospital South: This project remodels a substandard nursing unit to compliance with current standards; converts the space from inpatient psychiatric care to surgical nursing care. (Project 12, Pages 34-35; 72-73)

3. Remodel Floor 13B, University Hospital South (Doernbecher) for PICU: This project provides for the relocation of Pediatric Intensive Care Unit (PICU) from 13A to 13B, and provides for a general upgrade of PICU facilities. Also provides for future expansion of this unit when warranted. (Project 25, Pages 12; 88-89)

The following projects also involve University Hospital South (UHS), but have not been previously brought to the Committee of the Board as specific requests:

4. Remodeling of the ventilation, mechanical and electrical systems, A Wing: This is part of a longer range goal of modernizing the building systems within the hospitals and clinics. This specific project addresses the A Wing, University Hospital South, and is required to support the other rehabilitation and alteration projects planned in that wing. (Project 20, Pages 52-53)

5. Remodel Imaging facilities, 11A, University Hospital South: This project remodels a portion of the 11th floor to upgrade facilities for angiography, and to permit the consolidation of catheterization and angiography within an Imaging Suite. (Project 2, Pages 28-29; 84-85)
6. Expand C-Wing, University Hospital South, for Intensive Care Unit and future surgery expansion: This project will expand a portion of the north side of the C-wing, University Hospital South, at the fifth, sixth and seventh floor levels. The fifth level will provide additional mechanical services facilities; the sixth floor will be undeveloped, but reserved for future surgery expansion; and the seventh floor will be developed for inpatient intensive care. (Project 38, Pages 100-101)

The following projects involve the Outpatient Clinic Building (OPC):

7. Remodel second floor, Outpatient Clinic, for ENT: This project remodels and upgrades facilities for the ENT Clinic, and provides for expansion onto the connector bridge to University Hospital South. When complete, facilities will provide for relocation into this area of related activities from the Child Development and Rehabilitation Center building and from the Portland Center for Speech and Hearing. (Project 36, Pages 30-31; 82-83)

8. Remodel third floor, Outpatient Clinic, for Medical Clinic: This project relocates Electrocardiography and Echocardiography to facilities remodeled for them on the third floor of Outpatient Clinic. (Project 45, Pages 83-84)

The following project involves University Hospital North (UHN):

9. This project has three elements: Remodel for and relocate the Psychiatric Unit from 5A, University Hospital South, to University Hospital North; development of faculty offices near to the consolidated Psychiatric Inpatient Service; and expansion of space for the Psychiatric Crisis Unit. (Project 6, Pages 26-27; 78-83)

It will be noted these projects begin the process of reorganizing the activities within the University Hospitals and Clinics to provide consolidation, modernization, and, in some cases, expansion of facilities. There is a logistical order to these improvements which must be observed, and the total work requested here is expected to be completed in 1988.
Meeting #541

The funding of the nine project elements is recommended as follows:

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(All amounts are expressed in $1,000s)

Staff Recommendation to the Committee

It was recommended that the Committee and the Board approve the request of the Oregon Health Sciences University to proceed with final design and construction of nine project elements described in the Staff Report for the rehabilitation and alteration of the University Hospital and Clinics; and that Board staff be authorized to seek the approval of the State Emergency Board to increase the expenditure limitation from Other Funds established in Section 5b, Chapter 640, Oregon Laws 1985, from $1,350,000 to $17,195,000 and to authorize expenditure of these funds.

Discussion and Recommendation by the Committee

Mr. Richardson asked how closely these recommendations were related to a subsequent staff recommendation regarding parking.

Mr. Neland said, in his view, parking was an intrinsic part of the rehabilitation, alteration, and reconfiguration of the hospitals. One of the things that would be accomplished through the rehabilitation and alterations projects is an enhancement of the ability to deal with the day patients. Parking must be coordinated with this, even though it appears as a separate item.

The Committee recommended that the Board approve the staff recommendations as presented.

Board Discussion and Action

Miss Schwab presented the Committee report and recommendation.
Mr. Petersen commented that the Board had discussed this plan in detail over the past year and had spent an entire evening recently on the schematic design.

The Board approved the Committee recommendation, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.

Staff Report to the Committee

The 1985 Legislature established an expenditure limitation of $7,370,000 from Other Funds for construction of the Eye Center on the campus of the Oregon Health Sciences University. Schematic design of this facility has now been completed and is presented for approval.

The project is cited in the Capital Development Plan as Project #4, and references appear on Pages 32-33 and Page 106.

The scope of the project has increased, primarily as a factor of accommodating the required facilities to the site, which is just east of the Dental School building. It has been found necessary to extend the footprint of the proposed facility well into the existing surface parking lot south of the Dental School. As a result, the project has been modified to include replacement of that lost parking by providing a 300-space parking facility.

Funds for the Eye Center itself have increased through additional gifts and through a $750,000 federal construction grant, so that $10,400,000 is available for the laboratory, clinic and related facilities from those sources. The University also proposes the use of $3,500,000 of Article XI-F(1) bond proceeds to complete the financing of the Eye Center facility. These bonds will be retired from patient fees and other revenues available to the hospitals and clinics operations. The parking unit is estimated to cost $3,000,000, and it is recommended these funds be provided from Article XI-F(1) bond proceeds to be retired from revenues generated through the Oregon Health Sciences University Parking Operations program. The total expenditure limitation required for the Eye Center and related parking will be $16,900,000.

The Eye Center will contain 84,000 gross square feet of space within five levels. Because of the intrusion into the existing Campus Way, the design will permit that roadway to pass beneath the building. The parking structure, which will set into the adjacent hillside, will contain 125,000 gross square feet.
The Eye Center will permit the relocation of Ophthalmology from Wings A-B-C of University Hospital South, as well as from the 10th floor overpass from University Hospital South to the Outpatient Clinic building, providing both a consolidation of the service as well as easier access to its patients.

The project has been designed by Richard Meier, architect from New York, in collaboration with Gordon, Beard, Grimes, Bahls, Domreis (GBGBD Architects) of Portland.

Staff Recommendation to the Committee

It was recommended that the Committee and the Board accept the schematic design of the Eye Center and related parking structure, and that the Board's staff be authorized to direct the Oregon Health Sciences University and the Architects to proceed to final design and construction of the project within an expenditure limitation of $17,150,000; and that the Board's staff be authorized to seek the limitation for the Eye Center, established in Section 2(5c), Chapter 640, Oregon Laws 1985, from $7,370,000 to $17,150,000 of Other Funds, to consist of $1 million of federal funds; $9,650,000 of gift funds; and $6,500,000 of Article XI-F(1) bonds, and release of the funds for expenditure.

Discussion and Recommendation by the Committee

The Committee recommended that the Board approve the staff recommendation as presented.

Board Discussion and Action

Miss Schwab presented the Committee report and recommendation. She said she originally had some questions about the parking spaces that accompanied this project but she understood they would only increase the present parking by 100 spaces or less because the City of Portland was eliminating some parking in its Greenway Plan. She said the Eye Center has an excellent reputation and for that reason it needs better facilities for parking so that people can use it more effectively. She also commented that an additional $250,000 had been received in federal funds since the staff report was prepared, and the expenditure will be increased by that amount to $17,150,000. This adjustment limitation has been made in the staff recommendation.

Mr. Perry inquired as to the original funding expected for the Eye Center when the project was first started and also about the proposed schedule for the start and completion of construction.
Mr. Nel and said the original funding concept and estimate of need ranged around $15 million, consisting of gift funds, possible federal funds, and auxiliary bond support as indicated in the report. He said the project concept had not changed dramatically so there should be no difficulty in adjusting to these levels. Construction is expected to begin in late summer or early fall of 1987, perhaps earlier, with the parking element. The first construction will take about nine months, and the clinical facilities will take 18 months to two years. The facility should be completed and ready to use by the middle of 1989.

In response to a question concerning increased operating costs, Mr. Neland said the operating costs of the clinical facilities should not be a particular burden because they will generate additional fees which incorporate the costs of these services. Mr. Peter Wollstein said there will be three kinds of space in the facility having to do with patient care, education, and research. The patient care portion will be paid from charges for services. There will be some element of Educational and General Fund support for the education space, and research space will be maintained from additional indirect cost recoveries generated from the grants that are operating in the Eye Center.

The Board approved the Committee recommendation as presented, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.

Staff Report to the Committee

During the presentation to the Committee and the Board in July 1986, of the Clinical Facilities Framework Plan and the related Capital Development Plan, President Laster spoke to the increasing difficulty experienced by patients, relatives and other visitors in accessing the hospital and clinic facilities by automobile. This problem has been magnified by the increase in surgery and other services now performed on an outpatient rather than inpatient basis. The Clinical Facilities Framework Plan and the Capital Development Plan address this problem generically, but without specific resolution.

The Oregon Health Sciences University proposes the construction of a parking structure of approximately 320 spaces dedicated to patient use, and financed from hospital/clinic revenues, rather than from user fees. This element of the project is estimated at $3,470,000 to be funded from hospital and clinic revenue balances.
As an alternative to adding floors to the Outpatient Clinic building for physician offices, it is further proposed that the parking structure be designed to support three additional floor levels containing 50,000 gross square feet for offices. This element of the work is estimated at $4,730,000 to be financed from Article XI-F(1) bonds to be retired from lease fees or from hospital and clinic revenues.

At the same time that these concepts were developing, the Shriners Hospital staff was exploring ways to increase its parking capacity. The new hospital, when built on the edge of the Oregon Health Sciences University campus, included limited automotive parking within the structure. It is now proposed that an additional 100 spaces be provided within the proposed parking structure for use by the Shriners Hospital. The Shriners can participate in the project either by the leasing of spaces, or by participating in the financing of the construction. The specific method of participation has not been determined. The estimated cost of this portion of the project is $1,340,000 to be financed from XI-F(1) bond proceeds to be repaid by arrangement with the Shriners Hospital.

The total project would cost $9,540,000, of which $3,470,000 would be taken from hospital revenue balances, and $6,070,000 from Article XI-F(1) bond proceeds.

The structure would be sited in an area presently used for surface parking. It would be generally bounded by the Outpatient Clinic building on the west, and Sam Jackson Park Road on the east, and by University Hospitals North and South. In concept, the structure would be accessed adjacent to the Outpatient Clinic and egressed on the opposite side back to Sam Jackson Park Road.

Construction of this project, together with the parking structure to be developed with the Eye Center, would permit the deferment of Oregon Health Sciences University Parking Structure IV, which is included in the Board's 1987-1989 Capital Construction Request for Auxiliary Enterprises in the amount of $6,500,000. It is probable Parking Structure IV could be deferred until the 1991-1993 biennium.

The proposed parking/office structure did not appear within the Board's 1985-1987 Capital Construction Request, and, if the project is approved, the State Emergency Board will have to establish an expenditure limitation to permit the project to proceed. To meet its increasing need, Oregon Health Sciences University officials hope to have the structure operational by November 1987, which is the reason for seeking early authorization to proceed.
Staff Recommendation to the Committee

It was recommended that the Committee and Board approve the concept of construction of a parking/office structure for use by patients and patient visitors to the hospitals and clinics at the Oregon Health Sciences University; that Board staff be authorized to have institutional officials and their consultants proceed with design and construction; and that Board staff be authorized to request the State Emergency Board establish an expenditure limitation of $9,540,000 of Other Funds, the sources to be $6,070,000 of Article XI-F(1) bond proceeds and $3,470,000 of hospital and clinic revenue reserves.

Discussion and Recommendation by the Committee

Mr. Richardson said the report indicated that 320 parking spaces were dedicated for patient use and that 100 spaces were for the Shriners Hospital. It did not state whether they would be for patient or employe parking. He said he was interested in knowing the reason for the deferment of Parking Structure No. 4 and what the hospital was doing with respect to the problem of employe parking.

Mr. Neland said the 1987-1989 Capital Construction Program included Parking Structure No. 4 in the amount of approximately $6.5 million. This project has not been eliminated, but the development of the facility with the Eye Center will bring some relief to the staff and employe parking so that Parking Structure No. 4 can be deferred for two to four years.

He said parking has always been troublesome at the Oregon Health Sciences University and there is some finite limit on the parking which can be developed there. The institution appears to be approaching the problem in a reasonable manner to get the parking organized and relocated where it can be the most responsive when nothing more can be done. The hospital parking does not have an impact on the parking fee, nor does it provide employe parking, but it probably will free some parking. The Eye Center parking, as well as any other structure developed in the parking operations, would have an impact on the fee.

Mr. Alltucker inquired about the short-term and long-term consequences to the operation of the hospital if the facility were not built.

Mr. Neland said the hospital would survive. The aggravation which exists for patients would increase; and the conflict between patients, staff, and visitors would become more intense. Since the university hospitals and clinics deal largely with people referred to them because of specialized services, the patients
will still get there, but it will be more difficult. A day-patient program cannot function satisfactorily without some way to reserve parking for patients. Any reorganization and allocation of existing spaces will affect employees because they will lose spaces to provide parking accommodations for patients.

There was a brief discussion of possible alternative locations or design, and Mr. Neland indicated this proposal seemed to be the best solution after considering other possibilities.

The Committee recommended that the Board approve the staff recommendations as presented.

Board Discussion and Action

Miss Schwab presented the Committee report and recommendation.

Mr. Petersen asked whether this project would have an impact on patient fees and in-patient and out-patient costs.

Mr. Neland indicated that an adjustment in Medicare reimbursements to the hospital had resulted in a momentary surplus of money which will be used. Therefore, initially, there will not be an impact on the fee base because the money spent has been earned previously. If this money were not committed to this purpose, there might be the possibility of deferring patient fee increases to some time later than they would otherwise be required. However, because of efficiencies gained through the first project for the hospitals and clinics and other factors, the patient fee increases have not been implemented including even those permitted by the 1985 Legislature within the 3% general inflation rate. He said he thought applying the surplus money to this purpose would have minimal benefit in forestalling a fee increase but would compensate patients in a much greater way by getting them parked more conveniently and closely to the service that they seek.

Mr. Lemman said the fact that there will be no bonded indebtedness for the parking structure means that there will be no increase required in any kind of parking or patient fee related charge for debt service. Anything that is required for the nominal operation of the facility would be charged to those patients already in some other fashion for parking elsewhere.

The operational costs for the increased size of the facility will be borne by the facility out of its own operating and revenue generation for the office and parking areas. There may be some ongoing expense to the hospital for maintenance and operation of the structure, but it should be relatively minimal.
The Board approved the Committee recommendation, with the following voting in favor: Directors Adams, Alltucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen.
Those voting no: None.

Staff Report to the Committee

In the fundamental approach to evaluating the reorganization and consolidation of services with the hospitals and clinics, administrators of these facilities have long recognized the allocation of significant amounts of expensive floor space within University Hospital South (UHS) to storage of supplies, equipment, linens, etc., as less-than-best use of such floor space. Substantial areas on floors one, two and three are devoted to these activities. In addition, the problems of traffic and vehicular circulation in the vicinity of University Hospital South are increased by the necessity of receiving volume deliveries in large vehicles directly into the hospital.

For several months, a search has been underway to determine whether reasonably proximate off-site warehousing at a reasonable cost could be found. The intention was to lease such facilities, if available, and relocate bulk storage and receiving out of University Hospital South, thereby freeing quantities of floor area for increasing building systems needs, as well as for facilities which directly support patient care activities.

In this scheme, volume deliveries of supplies and linens would be shipped to the off-site facility, and smaller quantities would be brought to the hospitals and clinics as required. Space for this function within UHS would be reduced to that necessary to receive small deliveries for internal redistribution. The needed space would be approximately one-fifth that now required. The capacity to consolidate storage and delivery in an off-site facility would also permit the effective closure of storage areas in two other buildings. It is expected that the savings from consolidated staff and increased efficiencies in handling materiel will effectively offset the costs of operating and maintaining the off-site facility.

Working in close concert with the State Department of General Services, Oregon Health Sciences University staff have not found facilities available for lease which meet the essential criteria but have evaluated two properties which are available for purchase, either of which would serve satisfactorily as an off-site storage and warehousing facility.
One facility in near southwest Portland has excellent access from Oregon Health Sciences University and provides about 25,000 square feet of storage and 5,000 square feet of offices and related spaces. It has been used by an industrial supply firm. The asking price is approximately $1,200,000. However, negotiations have not proceeded to a point where acquisition of this property can be proposed.

The second facility is located off of S. W. Macadam Avenue in an industrial area. While farther from Oregon Health Sciences University in terms of resupply, this facility is larger and contains some specialized spaces, such as cool rooms, which would be useful to the materials warehoused by the Oregon Health Sciences University. This property is anticipated to be available for a price of approximately $1,500,000. At this time, appraisals are not complete on this property.

In investigating the possibility of warehousing which met the criteria of proximity and immediate usability, it is clear that an annual lease cost of $3.40 per square foot of storage and $12-15 per square foot for offices, laboratories, and related facilities is probable, if such facilities can be found. Applied to an assumed property with 27,100 square feet of warehousing and 9,900 square feet of offices, laboratory and related facilities, an annual cost of approximately $200,000 could be anticipated on a lease basis.

Amortizing the lease costs against a purchase cost of $1,500,000 shows a payout in less than eight years, which appears to be prudent investment, since the problem of storage is a long-term problem not likely to be solved through on-campus developments for well beyond eight years.

In addition to reaching agreement on the purchase price, approval of the State Emergency Board to establish an expenditure limitation for this acquisition will be required. It is recommended by Oregon Health Sciences University that hospital and clinics revenue balances be used for this acquisition.

Staff Recommendation to the Committee

It was recommended that the Committee and the Board authorize the Board's staff to assist Oregon Health Sciences University staff in acquiring warehouse property at the fair market value as determined by the Department of General Services and to seek approval of the State Emergency Board to establish an expenditure limitation not to exceed $1,500,000 within Other Funds for this acquisition. It was further recommended that the Board authorize the Executive Committee of the Board to approve a specific property for acquisition, prior to discussions with the State Emergency Board.
Discussion and Recommendation by the Committee

The Committee members raised several questions concerning the appraisals, staffing, and alternative sites and solutions to the storage problem. It was indicated the appraisals had not been received as yet. It is anticipated the present staff will be adequate to operate the facility through reassignment and rearrangement. Possible alternative operational solutions would tend to increase costs due to the need for added personnel.

The Committee recommended that the Board approve the staff recommendations as presented.

Board Discussion and Action

Miss Schwab presented the Committee report and recommendation.

Mr. Perry asked about the type of things stored and suggested the volume might be reduced. Miss Schwab said it was her understanding the storage was for regular supplies which were used daily but were bought in large quantities.

Mr. Neland said the items were daily supplies bought in volume for price benefits. It is presently necessary to store them in the hospital because there is no alternative location. It would be possible to store enough supplies for only one or two days at the hospital if they could be moved from a larger facility into the hospital. He also stated that the institution had the vehicles to handle the transportation if the storage facilities were purchased.

Mr. Adams asked how far the two facilities were from the campus and also whether it would improve the traffic situation if a few large vehicles were replaced with a number of smaller ones.

Mr. Neland said, when making deliveries from the vehicles owned by the institution and with its own staff, it would be possible to control the timing and frequency of those deliveries. When receiving shipments that may come from out of state, they must be accepted when they arrive or storage charges are assessed. With respect to the sites, the less expensive of the two is less than a mile with direct arterial access. The other site is a little more than a mile.

The Board approved the Committee recommendation as presented, with the following voting in favor: Directors Adams, Altucker, Chao, Crowell, Hensley, Hermens, Perry, Richardson, Schwab, and Petersen. Those voting no: None.
### Meeting #541

**SUMMARY OF FACILITIES DIVISION ACTIVITIES, OFFICE OF ADMINISTRATION**

A summary of activities within the Office of Administration's Facilities Division is presented below:

<table>
<thead>
<tr>
<th>Consulting Services, OSU</th>
<th>Consulting Services, SOSC</th>
<th>Silva Parking, UO</th>
<th>Consulting Services, OHSU</th>
<th>Consulting Services, OHSU</th>
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<tr>
<td>A Retainer Agreement was awarded to Robert J. Keeney, Medford, for architectural services.</td>
<td>A Retainer Agreement was awarded to Patterson, Stewart &amp; Associates, Medford, for architectural services.</td>
<td>A Retainer Agreement was awarded to Saul and Associates, Eugene, for consulting services.</td>
<td>An Agreement was awarded to Ragland/Hagerman Partnership, Portland, for Architectural services.</td>
<td>An Agreement was awarded to Soderstrom Architects, P.C., Portland, for Architectural services.</td>
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#### Award of Construction Contract

On August 29, 1986, Upson Construction Co. was awarded a contract for this project in the amount of $58,680. Financing is from State Funds made available through the Capital Repair Account.

On August 21, 1986, McAllister Construction Co. was awarded a contract for this project in the amount of $42,610. Financing will be made available through State Funds.

On September 8, 1986, Dale Ramsay Construction Co., Inc. was awarded a contract for this portion of the Electrical and Computer Engineering and Related Alterations project in the amount of $195,950. Financing will come from State Lottery Funds.
On September 2, 1986, Paul Lambson Contracting was awarded a contract for this project in the amount of $48,100. Funding for this will come from State Funds.

On August 22, 1986, Emerald Excavating, Inc. was awarded a contract for this project in the amount of $35,862. Financing will be made available through State Funds.

On August 4, 1986, Snyder Roofing & Sheet Metal, Inc. was awarded contracts for Dental School Building Reroofing (Basic Bid A) and Mackenzie Hall Reroofing (Basic Bid B). Financing will be provided from State Funds made available through the Capital Repair Account.

Acceptance of Projects

Roofing Rehabilitation, SOSC

This project is complete and was accepted on August 9, 1986. The estimated total project cost remains at $108,363.32. Financing was provided through the State Funds available through the Capital Repair Account.

Science III Basement Completion, UO

This project is complete and was accepted on August 14, 1986. The estimated total project cost remains at $623,046. Financing was provided through the Center of Excellence and funds made available to the institution.

Westmoreland Family Housing Exterior Painting Phase II, UO

This project is complete and was accepted on August 29, 1986. The estimated total project cost remains at $17,266. Funding was provided through the Housing Department.

Parking Structure Nos. 1 and 2 Repairs, PSU

This project is complete and was accepted on August 1, 1986. The estimated total project cost remains at $188,880. Funding was provided through State Funds from parking.

Board Discussion and Action

The Board accepted the report as presented.
ITEMS FROM BOARD MEMBERS

Mr. Alltucker mentioned that copies of the brief version of the Strategic Plan had been distributed to Board members. He indicated there would be further discussion of it at the Board's retreat in November.

Seidman Case

Mr. Perry inquired whether there was any further information in connection with the Seidman case. Mr. Lemman said Ms. Seidman has filed a lawsuit but he had not yet seen the complaint.

Request from Mt. Hood Community College

Mr. Perry then asked for further comments on the letter which Board members received from the president of Mt. Hood Community College with respect to Adult Student Housing.

Mr. Lemman said Mt. Hood Community College was requesting the State System to join with them in a lawsuit as plaintiffs against Adult Student Housing. Adult Student Housing is a private, non-profit corporation which obtained federal loans for the construction of housing a number of years ago. Part of the escrow agreement, if not the loan agreement, was that title would pass to the institutions which those housing units served when the loans were fully paid. This escrow agreement was later changed to say when no further mortgage existed on the housing. Mr. Lemman said in one or more cases, Adult Student Housing had refinanced or borrowed additional money against those facilities.

Mr. Lemman stated the Board has no statutory or contractual interest in that ownership as far as it could be determined. It was a condition that was voluntary on the part of Adult Student Housing and probably assisted it in obtaining federal loans. He said the Board would appear to have no financial interest in the matter that would lead to its becoming party to a suit to enforce a transfer of title at the time there is no longer a mortgage on the properties. In at least one situation, the housing is in such a deteriorated state that it would not be operable under the State System's standards without substantial investment.

Mr. Lemman said counsel would be requested to review the issue again as a result of the letter from Mt. Hood Community College. The Board will be advised of the results of that review and its advice sought on whether to join with Mt. Hood Community College.

Presidential Search, SOSC

Mr. Hensley said the committee appointed at last month's meeting to conduct a search for the new president of Southern Oregon State College was organized and has had several meetings with faculty, classified staff, and students at the institution. Two of the meetings established the initial criteria for evaluating the applicants. A calendar has been prepared for meeting deadlines, and the applications will be closed on December 1.
Mr. Hensley said requests were made during the meetings with faculty and with classified staff to change the makeup of the screening Committee. The policy established prior to the search at Portland State University specified a fifteen-member campus screening committee which would include six faculty members. The request was to change that to five faculty members and one classified member for this particular selection process. This change would only be for this particular search and would not change the policy as previously approved.

Mr. Petersen said if there were no objections, he would direct that the change be made for this one search only.

Mr. Hensley reported that the Instruction Committee had decided to reorganize the computer science committee and it will begin by reviewing the computer science programs within the State System. Mr. Chao will serve as the committee consultant and nominations are being received from the members of the Academic Council for the membership of the committee. It is planned to present a report to the Board next spring.

Mr. Petersen announced that the next regular meeting of the Board would be held on the campus of Oregon State University on November 21, 1986. It will be preceded by a Board retreat beginning at 2:00 p.m. on Wednesday, November 19. The agenda for the retreat has been distributed.

The Board meeting was adjourned at 12:00 Noon.